

**THAMES TIDEWAY TUNNEL - APPLICATION REFERENCE WW010001**

**DOCUMENT APP35**

**DAY ONE OF THE COMPULSORY ACQUISITION HEARINGS**

**WITNESSES CALLED BY THAMES WATER UTILITIES LIMITED**

Thames Water Utilities Limited called the following witnesses to give evidence on day one (28 November 2013) of the compulsory acquisition hearings:

- Amar Qureshi: Specialist in financing, development and delivery of infrastructure projects
- Sarah Beattie: Solicitor (town planning and compulsory purchase specialist)
- Charlotte Louise Harwood Morgan: Lawyer

Copies of the biographies of Amar Qureshi and Charlotte Louise Harwood Morgan are attached to this note.

Thames Water Utilities Limited

**28 November 2013**



**AMAR QURESHI**

Specialist in financing, development and delivery of infrastructure projects

**AREA OF SPECIALISM**

Mr Qureshi is a specialist in project financing, and is chiefly responsible for structuring projects to attract investment. He has also been instrumental in developing standard contracts for use in Public/Private Partnerships (PPP). This work has also led Mr Qureshi to aid HM Treasury and Defra in the development of PPP Policy. He was nominated for an award for outstanding contribution at the Project Finance Awards 2010.

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**PROFESSIONAL ORGANISATIONS**

- Qualified Solicitor

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**QUALIFICATIONS**

- Durham University, United Kingdom, LLB, 1993
- Cambridge University, United Kingdom, LLM, 1995

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**RELEVANT WORK EXPERIENCE**

Mr Qureshi demonstrates considerable experience in project finance and oversaw the investment and negotiation of funding terms with Lenders for the Government's NHS Local Improvement Finance Trust initiative – which facilitated the construction of new primary health care facilities in deprived areas.

Other projects he has been actively involved in include the development and implementation of a £10bn program of investment in residual waste infrastructure, the first merchant power project in the UK (AES Barry) and the first domestic Kuwaiti financed project financing.

Mr Qureshi was also part of developing support to Greater Manchester Waste Authority's Greater Manchester Waste Project, Europe's largest waste project (£750 million capital expenditure which closed during the first credit crisis).



**CHARLOTTE LOUISE HARWOOD MORGAN**

Lawyer

**AREA OF  
SPECIALISM**

Ms. Harwood Morgan is a Partner at Linklaters, with a specialism in major energy and infrastructure projects, particularly within regulated industries. Advisor to Thames Water in respect of the infrastructure provider structure, regulatory matters and the financing structure for the Thames Tideway Tunnel.

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**PROFESSIONAL  
ORGANISATIONS**

- Solicitor
- Barrister, Middle Temple

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**QUALIFICATIONS**

- Edinburgh University, English Literature (MA Hons) 1990
- Inns of Court School of Law (Bar Finals) : Middle Temple Diplock Scholar 1994
- Guildford Law School (CPE) 1993

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**RELEVANT WORK  
EXPERIENCE**

In addition to her extensive experience in major energy and infrastructure projects with Linklaters, Ms Harwood Morgan has also spent time developing this specialisation with Nicholson Graham and Jones, and with Atkins Chambers.

