REPORT

Boston Alternative Energy Facility

Outline Landscape and Ecological Mitigation Strategy (Tracked)

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07 April 2022 10 March 2023 OUTLINE LANDSCAPE AND ECOLOGICAL MITIGATION STRATEGY

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Executive Summary

This 'Outline Landscape and Ecological Mitigation Strategy' (OLEMS) is for the Boston Alternative Energy Facility (the Facility) and relates to the landside and waterside works. This report is on behalf of the Applicant, Alternative Use Boston Projects Limited to support the application for a Development Consent Order (DCO) (the DCO application) that has been made to the Planning Inspectorate under Section 37 of the Planning Act 2008.

The purpose of this document is to set out the proposed strategy to mitigate the effects of the Facility on visual amenity, biodiversity features and to enhance the landscape and biodiversity value of the Application Site.

This OLEMS sets out the objectives behind the landscape proposals for the Application Site and outlines implementation techniques for landscape planting. The proposed landscape planting, habitats and biodiversity enhancements are shown on the **Illustrative Landscape Plans** (document reference 4.4)).

The OLEMS is a live document and will be updated post-submission as necessary following discussion with relevant stakeholders.

This OLEMS will form the basis for a final Landscape and Ecological Mitigation Strategy (Final LEMS), which will be prepared and submitted by the Principal Contractor to the relevant planning authority and Marine Management Organisation (MMO) for approval prior to the commencement (as defined in the DCO) of any part of the authorised development and is secured by Requirement 6 in Schedule 2 of the draft DCO (document reference 2.1(3)) and a new condition that will be added to the Deemed Marine Licence (DML) in Schedule 9 to the draft DCO to cover the MMO's approval of the parts of the strategy that relate to any activities below Mean High Water Springs (MHWS).

The OLEMS has been informed by **Chapter 9 Landscape and Visual Impact Assessment** (LVIA), **Chapter 12 Terrestrial Ecology** and **Chapter 17 Marine and Coastal Ecology** of the ES (document references 6.2.9, 6.2.12 and 6.2.17 respectively).

The long-term objective of landscape planting is to filter or screen local views to lowerlevel structures and ground activity, including vehicular movements and potential effects of night-time lighting. Planting will not be effective in screening upper sections of taller buildings and structures but will provide a visual framework to the Facility, visual separation to neighbouring industrial units and reduce the perceived scale of the Facility.

Mitigation measures include the following:

• Retention and reinforcement of existing woodland / scrub and hedgerow along the sea banks. Existing vegetation provides some visual structure to the





Principal Application Site and potentially screens or filters views to ground level features and activity. Existing vegetation belts will be reinforced by the introduction of tree planting to improve screening.

- Establish mixed native species woodland planting along the southern, western and northern margins of the Principal Application Site (refer to Illustrative Landscape Plans (document reference 4.4)). Planting along southern and western margins would be on low earth mounds to enhance screening.
- Establish native species hedgerow with hedgerow trees along selected boundaries of the Principal Application Site.

Other measures include the introduction of species rich grassland, scrub and enhancement of existing ditches and waterbodies. These measures will further increase biodiversity and landscape value.

A baseline biodiversity unit and post development biodiversity unit calculation (using the Defra 2.0 metric) has been undertaken using the information available at the time of preparing the original version of this document.

The total existing biodiversity units for the landward side of the Facility is 188.54 (habitat areas) and 3.92 for hedgerows (linear habitats). Some of the existing habitats will either be temporarily or permanently lost as a result of the development. The Facility will result in a total net biodiversity unit change of -69.39 for habitats and a +2.25 for hedgerow units. The total net % change as a result of the Facility will result in a -36.80% total net unit change for habitat units (primarily as a result of the permanent loss of arable, tall ruderals and scrub) and a +57.27% total net % change for the hedgerow units (through the creation/enhancement of hedgerows).

An updated biodiversity unit calculation will be undertaken post DCO approval, using the most up-to-date information available at that time.

In addition to the mitigation measures proposed that are secured by Conditions 12 and 13 of the draft DML, there is a requirement for bird monitoring during the construction works to ensure that disturbance can be minimised. This would involve monitoring of bird numbers and behaviour associated with any noisy activities and stopping works if a threshold value is exceeded for numbers of birds within a 250 m radius. The thresholds of bird numbers will be agreed with Natural England. These monitoring measures are secured by Requirement 6 of the draft DCO and Condition 18 of the draft DML contained in the draft DCO which require a final LEMS to be approved that is substantially in accordance with the OLEMS.

Habitat enhancement works within the Habitat Mitigation Area are proposed in order to enhance an area approximately 170 m south east of the Principal Application Site for the





benefit of birds, notably redshank (*Tringa totanus*). A number of habitat enhancement measures are proposed including the translocation of boulders from the area to be lost to the wharf (to increase roosting opportunities for redshank), creation of scrapes/pools (to increase foraging opportunities) and reprofiling of an old bank to improve sightlines for birds. Outline details of these works are set out in this OLEMS. An intertidal biodiversity net gain baseline is also provided and discussions to understand the biodiversity values that could be achieved through works offsite will be progressed. It is proposed that net gain value could be achieved through works undertaken within the areas alongside the Haven in order to further enhance the saltmarsh habitat and provide additional habitats for birds.





1 Introduction

- 1.1.1 This 'Outline Landscape and Ecological Mitigation Strategy' (OLEMS) is for the Boston Alternative Energy Facility (the Facility) and relates to both the terrestrial and intertidal area. This report is provided on behalf of the Applicant, Alternative Use Boston Projects Limited to support the application for a Development Consent Order (DCO) (the DCO application) that has been made to the Planning Inspectorate under Section 37 of the Planning Act 2008.
- 1.1.2 This OLEMS is submitted as part of the DCO application for the Facility. Draft DCO Requirement 6 sets out the need to secure a final Landscape and Ecological Mitigation Strategy (final LEMS) covering the construction and operation phases, which will be substantially in accordance with the OLEMS. A new Condition 18 will be added to the draft DML at the next iteration of the draft DCO submitted to the Examination to give the MMO the approval of the parts of the strategy that relate to activities below MHWS and the final LEMS approved under that condition must also be substantially in accordance with the OLEMS. The intention is to submit a single LEMS for approval by both the relevant planning authority and the MMO.

The Application Site

- 1.1.3 The Application Site covers 26.8 hectares (ha) and comprises two components (as shown on the **Location Plan**, document reference 4.1):
 - the Principal Application Site (NGR TF33950 42241), which covers 25.3 ha and will contain all of the operational infrastructure; and
 - the Habitat Mitigation Area, which covers 1.5 ha and is located approximately 170 m to the south east of the Principal Application Site, encompassing an area of saltmarsh and small creeks at the margins of The Haven that will be enhanced.
- 1.1.4 The Principal Application Site is neighboured to the east by the Riverside Industrial Estate and to the west by The Haven, a tidal waterway of the River Witham between The Wash and the town of Boston. The A16 public highway is approximately 1.3 km to the west. The Application Site is entirely within the administrative area of Boston Borough Council.
- 1.1.5 The Principal Application Site comprises undeveloped and previously developed land enclosed by a network of drainage ditches and forms part of a wider emerging industrial/commercial area.
- 1.1.6 A detailed description of the Application Site location and surroundings is provided





in **Chapter 5 Project Description** of the Environmental Statement (ES) (document reference 6.2.5).

The Proposed Development

- 1.1.7 The proposed Facility would deliver approximately 80 megawatt electric (MWe) of renewable energy to the National Grid using RDF as a feedstock into a Thermal Treatment facility generating power via steam turbine engines.
- 1.1.8 The Facility would comprise the following main elements:
 - a wharf and associated infrastructure (including re-baling facility, workshop, transformer pen and welfare facilities);
 - a refuse derived fuel (RDF) bale contingency storage area, including sealed drainage, with automated crane system for transferring bales;
 - conveyor system running in parallel to the wharf between the RDF storage area and the RDF bale shredding plant. Part of the conveyor system is open and part of which is under cover (including thermal cameras);
 - bale shredding plant;
 - RDF bunker building;
 - thermal treatment plant comprising three nominal 34 MWe combustion lines (circa 120 megawatt thermal (MWth)) and associated ductwork and piping, transformer pens, diesel generators, three stacks, ash silos and ash transfer network; and air pollution control residues (APCr) silo and transfer network;
 - turbine plant comprising three steam turbine generators, make-up water facility and associated piping and ductwork;
 - air-cooled condenser structure, transformer pen and associated piping and ductwork;
 - Lightweight Aggregate (LWA) manufacturing plant comprising four kiln lines, two filter banks with stacks, storage silos for incoming ash, APCr, and binder material (clay and silt), a dedicated berthing point at the wharf, silt storage and drainage facility, clay storage and drainage facility, LWA workshop, interceptor tank, LWA control room, aggregate storage facility and plant for loading aggregate / offloading clay or silt;
 - electrical export infrastructure;
 - two carbon dioxide (CO₂) recovery plants and associated infrastructure, including chiller units;





- associated site infrastructure, including site roads, pedestrian routes, car parking, site workshop and storage, security gate, control room with visitor centre and site weighbridge; and
- habitat mitigation works for redshank and other bird species comprising of the creation of small features such as pools/scrapes and introduction of small boulders to seaward of the existing boulders on intertidal mudflat areas (Habitat Mitigation Works) within the Habitat Mitigation Area.
- 1.1.9 The construction period for the whole development, including commissioning, is anticipated to be between 46 to 48 months.
- 1.1.10 The Facility would be designed to operate for an expected period of at least 25 years, after which ongoing operation will be reviewed and if it is not appropriate to continue operation the plant will be decommissioned. The wharf structure would replace a section of the current primary flood defence bank (without impacting on the integrity of the bank) and would form a permanent structure that is not anticipated to be decommissioned.
- 1.1.11 A detailed description of the Facility is provided within **Chapter 5 Project Description** of the ES (document reference 6.2.5).

1.2 The Purpose and Structure of this Document

- 1.2.1 This OLEMS sets out the objectives behind mitigation and landscape proposals for the Application Site and outlines implementation techniques for landscape planting. The proposed landscape planting, habitats and biodiversity enhancements are shown on the **Illustrative Landscape Plans** (document reference 4.4)).
- 1.2.2 This OLEMS is a live document and will be updated post-submission as necessary following discussion with relevant stakeholders.
- 1.2.3 This OLEMS will form the basis for a final LEMS, which will be prepared and submitted by the Principal Contractor prior to the commencement of construction activities associated with the Facility.
- 1.2.4 The OLEMS is structured as follows:
 - Section 2 summarises relevant legislation and planning policy;
 - Section 3 describes the existing landscape features and effects of the Facility;
 - Section 4 describes the landscape strategy including proposed planting and seed mixes;





- Section 5 describes the existing terrestrial ecological features of the Application Site;
- Section 6 outlines the embedded terrestrial ecological mitigation measures;
- Section 7 sets out the terrestrial ecological impacts associated with the Facility;
- Section 8 sets out terrestrial biodiversity net gain calculations;
- Section 9 describes terrestrial ecological enhancement measures; and
- Section 10 provides management and maintenance measures for the landside works.
- 1.2.5 Whilst the main body of the OLEMS is directed predominantly to the terrestrial parts of the Principal Application Site (i.e. land landward of Mean Low Water Springs (MLWS)) **Appendix 1** presents the intertidal outline mitigation measures and the intertidal biodiversity net gain baseline calculation and proposed net gain works for the Facility. The biodiversity loss baseline is presented (along with the relevant calculations and methodology) and it is proposed that off-site net gain is provided as part of the development proposals. The detail on the final, agreed measures both for the mitigation and the biodiversity net gain will continue to be discussed with stakeholders with full details of this included in the Final LEMS, as secured by Requirement 6 of the draft DCO (document reference 2.1(3)) and proposed Condition 18 of the draft DML.

2 Legislation and Planning Policy Context

2.1 National Planning Policy

National Policy Statements

- 2.1.1 National Policy Statements (NPSs) form a principal part of the decision-making process for Nationally Significant Infrastructure Projects (NSIPs). The policy statements of relevance to the Facility are:
 - The overarching NPS for Energy (EN-1) (Department of Energy and Climate Change (DECC) 2011a), and
 - The NPS for Renewable Energy Infrastructure (EN-3) (DECC, 2011b).
- 2.1.2 Sections of the NPSs relevant to this strategy document are summarised in **Table 2-1**.





National Policy Statement Requirements	NPS Reference	Document Reference		
Overarching NPS for Energy (EN-1)				
Ecology				
The applicant should show how the project has taken advantage of opportunities to conserve and enhance biodiversity and geological conservation interests.	Paragraph 5.3.4	Section 4 provides the landscape strategy which includes opportunities for		
Development proposals provide many opportunities for building-in beneficial biodiversity or geological features as part of good design	Paragraph 5.3.15	conserving and enhancing biodiversity. Section 6 provides embedded mitigation measures and Section 8 details additional ecological enhancement measures.		
 The applicant should include appropriate mitigation measures as an integral part of the proposed development. In particular, the applicant should demonstrate that: during construction, they will seek to ensure that activities will be confined to the minimum areas required for the works; during construction and operation best practice will be followed to ensure that risk of disturbance or damage to species or habitats is minimised, including as a consequence of transport access arrangements; habitats will, where practicable, be restored after construction works have finished; and opportunities will be taken to enhance existing habitats of value within the site landscaping proposals. 	Paragraph 5.3.18	Section 4 provides the landscape strategy which includes opportunities for conserving and enhancing biodiversity. Section 6 provides embedded mitigation measures and Section 8 details additional ecological enhancement measures. Management and monitoring measures are provided in Section 10.		
Landscape				
Virtually all nationally significant energy infrastructure projects will have effects on the landscape. Projects need to be designed carefully, taking account of the potential impact on the landscape. Having regard to siting, operational and other relevant constraints the aim should be to minimise harm to the landscape, providing reasonable mitigation where possible and appropriate.	Paragraph 5.9.8	Section 4 provides the landscape strategy. Management and monitoring measures are provided in Section 10.		
Depending on the topography of the surrounding terrain and areas of population it may be appropriate to undertake landscaping off site. For example, filling in gaps in existing tree and hedge lines would mitigate the impact when viewed from a more distant vista.	Paragraph 5.9.23	Currently the landscape strategy is within the Application Site. The Illustrative Landscape Plans shows the proposed landscape		





National Policy Statement Requirements	NPS Reference	Document Reference
		planting (document reference 4.4)).
NPS for Renewable Energy Infrastructure (EN-3).	
The IPC should expect applicants to seek to landscape waste / biomass combustion generating station sites to visually enclose them at low level as seen from surrounding external viewpoints. This makes the scale of the generating station less apparent, and helps conceal its lower level, smaller scale features. Earth bunds and mounds, tree planting or both may be used for softening the visual intrusion and may also help to attenuate noise from site activities.	Paragraph 2.5.52	Section 4 provides the landscape strategy. The Illustrative Landscape Plans shows the proposed landscape planting (document reference 4.4)).

National Planning Policy Framework

2.1.3 The National Planning Policy Framework (NPPF) (Ministry of Housing, Communities and Local Government (MHCLG), 2019) does not contain specific policies relating to NSIPs. It is however considered an important and relevant matter for the determination of the Facility and the relevant policies relating to this strategy document are detailed in **Table 2-2**.

Table 2-2 NPPF Requirements

National Policy Statement Requirements	Reference	Document Reference	
"an environmental objective – to contribute to protecting and enhancing our natural, built and historic environment; including making effective use of land, helping to improve biodiversity, using natural resources prudently, minimising waste and pollution, and mitigating and adapting to climate change, including moving to a low carbon economy".	Chapter 2 'Achieving sustainable development'	Section 4 provides the landscape strategy which includes opportunities for conserving and enhancing biodiversity. Section 6 provides embedded mitigation measures and Section 8 details additional ecological enhancement measures.	
 "Planning policies and decisions should contribute to and enhance the natural and local environment by: a) protecting and enhancing valued landscapes (in a manner commensurate with their statutory status or identified quality in the development plan); b) recognising the intrinsic character and beauty of the countryside, and the wider benefits from natural capital and ecosystem services – including trees and woodlands;" [] d) minimising impacts on and providing net gains for biodiversity, including by establishing coherent 	Chapter15'Conserving enhancingand the natural environment'	Section 4 provides the landscape strategy which includes opportunities for conserving and enhancing biodiversity. Section 6 provides embedded mitigation measures and Section 8 details additional ecological enhancement measures. Further details on the existing landscape	





National Policy Statement Requirements	Reference	Document Reference
ecological networks that are more resilient to current and future pressures"		character is provided in Chapter 9 Landscape and Visual Impact Assessment of the ES (document reference 6.2.9).
To protect and enhance biodiversity and geodiversity, plans should: b) promote the conservation, restoration and enhancement of priority habitats, ecological networks and the protection and recovery of priority species; and identify and pursue opportunities for securing measurable net gains for biodiversity.		Section 4 provides the landscape strategy which includes opportunities for conserving and enhancing biodiversity. Section 6 provides embedded mitigation measures and Section 8 details additional ecological enhancement measures.

2.2 Local Planning Policy

Lincolnshire Minerals and Waste Local Plan, Adopted June 2016

- 2.2.1 The Lincolnshire Minerals and Waste Local Plan relates to waste management and waste development and its policies are relevant to the Facility (Lincolnshire County Council (LCC), 2016). The Core Strategy and Development Management Policies document (Adopted June 2016) includes the following policies.
- 2.2.2 Policy DM3: Quality of Life and Amenity refers to the importance of reducing visual intrusion 'to an absolute minimum'. It states:

'Planning permission will be granted for minerals and waste development provided that it does not generate unacceptable adverse impacts arising from...visual intrusion... to occupants of nearby dwellings and other sensitive receptors'.

- 2.2.3 Measures to make living near to a 'waste site' acceptable include the creation of bunds and natural vegetation for screening. Waste development should be well designed and contribute positively to the character and quality of the area.
- 2.2.4 Policy DM6: Impact on Landscape and Townscape states:

⁶Planning permission will be granted for minerals and waste development provided that due regard has been given to the likely impact of the proposed facility on landscape and townscape, including landscape character, valued or distinctive landscape features and elements, and important views. If considered necessary by the County Council, additional design, landscaping,





planting and screening will be required. Where planting is required it will be subject to a minimum 10-year maintenance period.

Development that would result in residual, adverse landscape and visual impacts will only be approved if the impacts are acceptable when weighed against the benefits of the scheme. Where there would be significant adverse impacts on a valued landscape considerable weight will be given to conservation of that landscape'.

2.2.5 Policy R2: After Use states:

"The proposed after-use should be designed in a way that is not detrimental to the local economy and conserves and where possible enhances the landscape character and the natural and historic environment of the area in which the site is located.

After- uses should enhance and secure a net gain in biodiversity and geological conservation interests, conserve soil resources, safeguard the potential of the best and most versatile agricultural land, and decrease the risk of adverse climate change effects. Such after-uses could include: agriculture, nature conservation, leisure, recreation/ sport, and woodland."

South-East Lincolnshire Local Plan 2011-2036 (Adopted March 2019)

- 2.2.6 Planning decisions for non-waste (or mineral) developments within Boston Borough are guided by the South-East Lincolnshire Local Plan 2011-2036 (Adopted March 2019) (South East Lincolnshire Joint Strategic Planning Committee, 2019). The following section summarise local plan policy relevant to this document.
- 2.2.7 Policy 2: Development Management states that:

[•]*Proposals requiring planning permission for development will be permitted provided that sustainable development considerations are met, specifically in relation to:*

1. size, scale, layout, density and impact on the amenity, trees, character and appearance of the area and the relationship to existing development and land uses;

2. quality of design and orientation;...

6. impact upon neighbouring land uses by reason of noise, odour, disturbance or visual intrusion;...'





2.2.8 Policy 3: Design of New Development, effectively provides a list of issues to be considered, consistent with NPPF.

All development will create distinctive places... Design which is inappropriate to the local area, or which fails to maximise opportunities for improving the character and quality of an area, will not be acceptable.

Development proposals will demonstrate how the following issues, where they are relevant to the proposal, will be secured:

1. creating a sense of place by complementing and enhancing designated and non-designated heritage assets; historic street patterns; respecting the density, scale, visual closure, landmarks, views, massing of neighbouring buildings and the surrounding area;...

3. the landscape character of the location;...

11. residential amenity;...

14. the incorporation of existing hedgerows and trees and the provision of appropriate new landscaping to enhance biodiversity, green infrastructure, flood risk mitigation and urban cooling;...

2.2.9 Policy 28: The Natural Environment:

3. Addressing gaps in the ecological network: by ensuring that all development proposals shall provide an overall net gain in biodiversity, by:

- *i.* protecting the biodiversity value of land, buildings and trees (including veteran trees) minimising the fragmentation of habitats;
- *ii. maximising the opportunities for restoration, enhancement and connection of natural habitats and species of principal importance;*
- iii. incorporating beneficial biodiversity conservation features on buildings, where appropriate; and maximising opportunities to enhance green infrastructure and ecological corridors, including water space; and
- iv. conserving or enhancing biodiversity or geodiversity conservation features that will provide new habitat and help wildlife to adapt to climate change, and if the development is





within a Nature Improvement Area (NIA), contributing to the aims and objectives of the NIA.

2.2.10 Policy 31: Climate Change and Renewable and Low Carbon Energy:

'A. Climate Change

All development proposals will be required to demonstrate that the consequences of current climate change has been addressed, minimised and mitigated by:

1. employing a high-quality design;...

5. incorporating measures which promote and enhance green infrastructure and provide an overall net gain in biodiversity as required by Policy 28 to improve the resilience of ecosystems within and beyond the site...

3 Existing Landscape Features and Effects of the Facility

- 3.1.1 The Principal Application Site is located on the eastern side of the Riverside Industrial Estate, occupying an area of approximately 25.3 ha. The north-eastern area includes the existing riverbank and waterside margin to The Haven. There are access tracks to areas of rough open grassland that include temporary material stockpiles. A densely vegetated sea bank is located within the central eastern Application Site boundary. The southern site area encompasses agricultural fields bounded by drainage ditches and low banks. There is a balancing pond on the south eastern boundary. The central western portion of the Application Site includes areas of rough grassland either side of Nursery Road; areas to the east of the road are bounded by galvanised steel security fencing. The area includes temporary compounds and material stockpiles.
- 3.1.2 A 132kV overhead powerline on pylons traverses the Application Site from north to south and bisects Biomass UK No. 3 Ltd site and the Principal Application Site.
- 3.1.3 There would be no loss of significant landscape features within the Application Site. The Facility would result in the loss of arable agricultural land to the south and areas of rough grassland on the northern and western site margins. Development of the wharf would result in the loss of established, gappy hedgerow (approximately 500 linear metres (lin m)) that runs along the landward side of the existing flood defence bank and a field boundary hedgerow with trees (approximately 210 lin m) in the central, eastern site area.
- 3.1.4 Scrub and hedgerow vegetation along the sea bank in the central, eastern site





area would be retained and protected during construction phases.

4 Landscape Strategy

- 4.1.1 The landscape strategy sets out the objectives behind landscape proposals for the Principal Application Site and outlines implementation techniques for landscape planting.
- 4.1.2 The landscape strategy has been informed by **Chapter 9 Landscape and Visual Impact Assessment** (LVIA) of the ES (document reference 6.2.9). The LVIA identified adverse visual effects to receptors within close proximity to the site. No significant landscape character or physical landscape effects were identified. The strategy therefore primarily addresses the mitigation of visual effects, although these will also provide secondary benefits to local landscape character.
- 4.1.3 The long term objective of landscape planting is to filter or screen local views to lower level structures and ground activity, including vehicular movements and potential effects of night-time lighting. Planting will not be effective in screening upper sections of taller buildings and structures but will provide a visual framework to the Facility, visual separation to neighbouring industrial units and reduce the perceived scale of the Facility.
- 4.1.4 Mitigation measures include the following:
 - Retention and reinforcement of existing woodland / scrub and hedgerow along Roman Bank. Existing vegetation provides some visual structure to the Principal Application Site and screens or filters views to ground level features and activity. Existing vegetation belts will be reinforced by the introduction of tree planting to improve screening.
 - Establish mixed native species woodland planting along the southern, western and northern margins of the Principal Application Site (refer to Illustrative Landscape Plans (document reference 4.4)). Planting along southern and western margins would be on low earth mounds to enhance screening.
 - Establish native species hedgerow with hedgerow trees along selected boundaries of the Principal Application Site.
- 4.1.5 Other measures include the introduction of species rich grassland, scrub and enhancement of existing ditches and waterbodies. These measures will further increase biodiversity and landscape value.





4.2 Implementation Techniques

4.2.1 The following section provides an overview of techniques and specifications for the implementation of landscape proposals.

Site Clearance and Protection Works

- 4.2.2 Existing hedgerows within central eastern site areas will be removed to accommodate the Facility. Site clearance works will be subject to ecological survey and seasonal timing of works, including:
 - removal of vegetation outside of the bird nesting season;
 - checking for ground nesting birds in areas of proposed earthworks and cultivations;
 - checking for amphibians and other species within existing watercourses and ponds; and
 - for reptiles, habitat manipulation followed by a destructive search. Habitat manipulation will be carried out a maximum of one week prior to works commencing on site. Any potential sheltering features will be inspected (visually and by hand) before entire removal by an ecologist.
- 4.2.3 Root protection zones (RPZ) will be established around the outer canopies of existing dense vegetation and trees to be retained. No mobile plant access, storage of plant or materials and ground level changes will be permitted within the RPZ.

Soils and Cultivations

- 4.2.4 Topsoil and subsoil within existing arable fields will be stripped and stockpiled for re-use in proposed landscape planting and grassland areas. Subject to soil analysis, it is anticipated that there will be no requirement to import soils.
- 4.2.5 All operations will be carried out during suitable weather conditions in accordance with standard industry guidance (e.g. '*Good Practice Guide for Handling Soils*', MAFF, 2000, or successor document).
- 4.2.6 Soils will be laboratory tested to determine suitability for purpose and to establish the requirement for slow release fertilisers and soil ameliorants.
- 4.2.7 Species rich grassland areas will be established directly on suitable existing substrates (low nutrient) wherever possible, or otherwise on a minimum depth of 300 mm subsoil placed on top of existing substrates. The subsoil surface will be shaped, ripped to 300 mm depth at 300 mm centres and lightly rolled to firm the





surface.

- 4.2.8 Woodland areas will receive 300 mm topsoil over previously cross ripped subsoils or, where existing substrates are unsuitable, topsoil will be placed on 900 mm depth respread subsoil, then further cross ripped with a winged tine to 600 mm depth at 600 mm centres.
- 4.2.9 Hedgerows will be planted into 800 mm wide, prepared strips of ground, either existing retained soils at site boundaries (former arable fields) or planting beds comprising of 300 mm depth topsoil over loosened, in-situ subsoils or 600 mm depth respread subsoil.
- 4.2.10 Proposed pond and marshy areas will be graded to form shallow, varied bank profiles. Topsoil will be stripped and removed with species rich grassland and marginal planting established directly on existing substrates.

4.3 **Proposed Planting and Seed Mixes**

Proposed Native Species Woodland

- 4.3.1 Specification of plant species will be guided by the Landscape Institute Technical Guidance Note 01/19, *Plant Health and Biosecurity: The Landscape Consultant's Toolkit*. Although restrictions on the movement and use of Fraxinus species (due to Ash Dieback, ADB) have been lifted, suitable offspring and clones may be difficult to source and also subject to dieback. At this stage Ash (*Fraxinus excelsior*) is not included in woodland plant mixes but may be introduced at detail design stage should ADB recede, or suitable immune plants become available during the course of the Facility implementation.
- 4.3.2 The proposed woodland mix will comprise bare-root transplants and container grown plants between 35 and 60 cm tall, planted at 1.5 m centres. The proposed native species woodland mix is outlined below.
- 4.3.3 All native plant species will be planted direct into previously spread soils or ripped existing substrates, in an excavated planting pit sufficient to allow roots to fully spread. Plant handling and planting operations will be carried out in accordance with good horticultural practice between November March planting season during periods when the ground is not waterlogged or frozen. UK native stock will be used.
- 4.3.4 Plants will be protected from rabbit and vole damage using suitable grow tubes with support stakes.





4.3.5 **Table 4-1** provides the proposed native species woodland mix.

Table 4-1 Proposed Native Species Woodland Mix

Proposed Native Species Woodland Mix				
Species	Common Name	%	Size (cm)	Туре
Acer campestre	field maple	5	60-90	BR
Betula pendula	silver birch	25	45-60	BR
Populus tremula	aspen	15	60-90	BR
Salix caprea	goat willow	10	60-90	BR
Sorbus aucuparia	rowan	10	45-60	BR
Corylus avellana	hazel	5	45-60	BR
llex aquifolium	holly	5	30-45 min 3 breaks	2L
Prunus avium	wild cherry/ gean	10	45-60	BR
Quercus robur	pedunculate oak	15	20-40	BR
BR - Bare Root. 2L - Container grown. Planting Density = 2500 plants per hectare				

Proposed Scattered Feathered Trees

4.3.6 To provide variation in height and age structure at the time of planting, feathered trees will be planted amongst woodland areas and at random intervals along new hedgerows (see **Table 4-2**).

Proposed Feathered Trees				
Species	Common Name	%	Size (cm)	Туре
Acer campestre	field maple	25	60-90	BR
Betula pendula	silver birch	30	1.2 – 1.5m feathered	BR
Quercus robur	pedunculate oak	20	1.2 – 1.5m feathered	BR
Sorbus aucuparia	rowan	25	1.2 – 1.5m feathered	BR
BR - Bare Root.	·	·	·	

Table 4-2 Proposed Feathered Trees

Proposed Native Species Scrub Mix within Grassland

4.3.7 At margins to existing and proposed ponds or marshy areas, native tree and shrub species will be planted at random centres to create areas of scattered 'open scrub', the proposed native scrub mix is shown in **Table 4-3**. Planting will be set within species rich grassland areas, providing a more open visual character





associated with naturally regenerating landscape margins.

Table 4-3 Proposed Native Scrub Mix within Grassland

Proposed Native Scrub Mix				
Species	Common Name	%	Size (cm)	Туре
Betula pendula	silver birch	15	1.2 – 1.5m feathered	BR
Crataegus monogyna	hawthorn	30	20-40	BR
Prunus spinosa	blackthorn	15	20-40	BR
Rosa canina	dogrose	5	45-60	BR
Salix caprea	goat willow	15	60-90	BR
BR - Bare Root. Planting Density - scattered and at varied densities				

Proposed Grassland Mix for Woodland Areas

4.3.8 Woodland areas will be sown with an understorey grass mix to bind the soil surface and reduce weed competition (proposed grass mix is provided below in **Table 4-4**). Red clover and bird's-foot trefoil will be included in the mix to fix nitrogen and provide nectar sources. Seeding will be by broadcast methods using low ground pressure tractors to minimise soil compaction. No fertiliser will be applied.

Proposed Woodland Area Understorey Grass Mix		
Species	Common Name	% of Mix (by weight)
Festuca arundinacea	tall fescue	10%
Festuca rubra	red fescue	35%
Festuca filiformis	fine-leaved sheep's fescue	25%
Poa pratensis	smooth stalked meadow grass	20%
Trifolium pratense	red clover	8%
Lotus corniculatus	bird's-foot trefoil	2%

Table 4-4	Woodland A	rea Understorey	Grass Mix
	Hoodalatia A	and official storey	

Proposed Native Species Hedgerow

4.3.9 Proposed hedgerows will be planted along selected boundaries to provide localised screening of views into the Principal Application Site and create green corridor links between areas of existing and proposed planting (see **Table 4-5**).





Proposed Native Species Hedgerow				
Species	Common Name	%	Size (cm)	Туре
Crataegus monogyna	hawthorn	45	20-40	BR
Prunus spinosa	blackthorn	35	20-40	BR
Corylus avellana	hazel	10	45-60	BR
Viburnum opulus	guelder rose	5	45-60	BR
BR - Bare Root. Planting Density - 7 plants per linear metre.				

Table 4-5 Proposed Native Species Hedgerow

Proposed Species Rich Grassland

4.3.10 Extensive areas of the Principal Application Site will be sown with species rich grassland. The selection of appropriate seed mixes will be dependent on future detailed site and soil analysis. As an example, an *EM2 Standard General Purpose Meadow Mixture* (supplied by Emorsgate Seeds) will provide a core mix of species that grow across a wide range of soils and can be adapted as required. Alternative appropriate seed mixes will be introduced at pond / marshy margins, supported by planting of marginal and emerging native plant species.

5 **Existing Terrestrial Ecological Features**

- 5.1.1 **Chapter 12 Terrestrial Ecology** of the ES (document reference 6.2.12) presents the existing baseline conditions of the Principal Application Site and an assessment of the anticipated effects on ecological receptors during the construction, operational and decommissioning phases of the Facility.
- 5.1.2 The key habitats recorded within the Application Site include:
 - Semi-improved neutral grassland with scattered scrub comprising species such as bramble Rubus fruticosus, teasel Dipsacus spp., and nettle Urtica dioica);
 - Area of tall ruderals (comprising predominantly nettle);
 - Areas of scattered and dense scrub;
 - Species poor intact hedgerows;
 - Species rich hedgerows with trees;
 - Areas of amenity grassland;
 - Areas of bare ground (hard standing and areas or rubble);





- Areas of bare ground (with scattered shrub);
- Semi-natural broadleaved woodland;
- Dry ditches (drainage channels);
- Marginal vegetation; and
- Running water (brackish).
- 5.1.3 The habitats recorded within the Application Site were found to support breeding birds and foraging and commuting bats. As presented in **Chapter 12 Terrestrial Ecology** of the ES (document reference 6.2.12, APP-050), a suite of monthly bat activity transect surveys (four separate visits in total) were undertaken between June and September 2019 in accordance with the Bat Conservation Trust (BCT) guidance (3rd Edition, 2016). A total of four transects were surveyed on each occasion, the location of which are shown on the **Bat Survey Transects** (see **Appendix 2**).
- 5.1.4 Although no records of common reptile species are held for the Application Site, there are suitable habitat opportunities (i.e. areas of scrub, tall ruderals, hedgerows and semi-natural broadleaved woodland) for which common reptile species could use. Mitigation measures in relation to these species have been identified and presented in **Section 7** of this document.
- 5.1.5 With the implementation of measures to avoid and reduce effects on ecological features that have been embedded into the design (**Section 6**), all adverse effects are considered to be not significant, and no further mitigation is considered necessary. However, habitat creation/enhancements included in the Landscape Strategy as presented in **Section 4** will result in a significant beneficial ecological effect in the long term.

6 Embedded Terrestrial Ecological Mitigation Measures

- 6.1.1 As part of the project design, several embedded mitigation measures have been incorporated to reduce potential effects on terrestrial ecology. These measures are considered standard industry practice for this type of the development.
- 6.1.2 The proposed design has where possible avoided sensitive ecological receptors such as habitats and/or features known to support legally protected species. Where this is not possible, and habitats and/or features require removal, these will be programmed to be removed to avoid sensitive periods (i.e. outside of nesting bird season). In addition, suitable maintenance of any newly planted habitats following construction will have an aftercare period, with any failures being replaced.





6.1.3 Lighting requirements associated with the Facility would be designed to be sensitive to bats and birds in accordance with the relevant and most recent industry guidance. An outline lighting strategy (document reference 7.5) includes an overview of operational lighting requirements for the Facility.

7 **Proposed Development Terrestrial Ecological Effects**

7.1 Development Effects on Habitats

- 7.1.1 The Facility will result in the loss (temporary or permanent) of the following habitats:
 - Hedgerows (species poor and species rich) 810 m (permanent);
 - Semi-natural broadleaved woodland 0.14 ha (permanent) and 0.09 ha (temporary);
 - Scrub 2.86 ha (permanent) and 3.94 ha (temporary);
 - Semi-improved neutral grassland 2.7 ha (permanent) and 1.31 ha (temporary);
 - Amenity grassland 0.01 ha (permanent) and 0.15 ha (temporary);
 - Tall herb and ruderals 0.90 ha (permanent);
 - Arable 8.12 ha (permanent);
 - Bare ground 2.09 ha (permanent) and 2.66 ha (temporary);
 - Approximately 1.54 ha of mudflat (permanent);
 - Approximately 0.99 ha of saltmarsh (permanent);
 - Earth bank 94.9 m (temporary); and
 - Dry ditch 1,505 m (permanent) and 570 m (temporary).

7.2 Development Effects on Protected and Notable Species

- 7.2.1 Although no evidence of species such as badgers, water voles and otters have been recorded within the Principal Application Site, due to the mobility of these species and that suitable habitat for these species is present within the Principal Application Site, pre-construction surveys for these species will be undertaken. These surveys will be undertaken by a suitably qualified ecologist, at the appropriate time of year and in accordance with industry guidance.
- 7.2.2 The pre-construction survey results will be used to inform species-specific ecological mitigation measures (including any licence requirements), which will be included within the final LEMS prepared post-consent to discharge Requirement





6 of the draft DCO and proposed Condition 18 of the draft DML. Copies of all preconstruction survey reports will be appended to the final LEMS.

- 7.2.3 As presented in **Chapter 12 Terrestrial Ecology** of the ES, the appropriate mitigation measures in respect to foraging/commuting bats, common reptile species and nesting birds are presented in **Paragraph 7.2.5–7.2.11** below.
- 7.2.4 Although no further surveys for terrestrial and/or aquatic invertebrates will be undertaken, mitigation measures have been identified and will be implemented during construction and operation within the Principal Application Site. These are presented in **Paragraph 7.2.12 7.2.14** below.

Foraging/Commuting Birds and Bats

7.2.5 Noise and visual disturbance from the Principal Application Site may result from any night working which may occur as part of the construction of the development. This in turn may result in impacts to foraging/commuting birds and bats. As such, mitigation measures to manage this impact will include the use of low-pressure sodium lighting which will be located away from areas that could be used by bat/bird species (i.e. hedgerow and woodland habitats) where possible. All lights will also be pointed away from these features and designed in accordance with the BCT and Institute of Lighting Engineers (ILE) guidance relating to bats and artificial lighting.

Common Reptile Species

- 7.2.6 Although no specific reptile survey has been undertaken, suitable habitat (i.e. areas of scrub, tall ruderals, hedgerows and semi-natural broadleaved woodland) is present for which reptiles could use. Therefore, there is the potential for the following effects to occur during the construction phase of the Facility:
 - Temporary loss of suitable reptile habitat;
 - A risk of killing or injuring reptiles which are active within these areas; and
 - A risk of habitat degradation due to pollutant release during the construction phase.
- 7.2.7 Mitigation measures will include the adherence to a reptile pre-cautionary method of working (PMoW) during construction within the areas of habitat (i.e. areas of scrub, tall ruderals, hedgerows and semi-natural broadleaved woodland) that have been identified as providing suitable habitat to support reptiles. The location of these habitats is shown in the **Reptile Mitigation Areas** (see **Appendix 2**).
- 7.2.8 An outline reptile PMoW (document reference 9.32, REP2-015) was submitted to the Examination at Deadline 2 which includes the details of implementing a reptile





sensitive clearance methodology (under ecological supervision) prior to any construction works within these areas of suitable reptile habitat within the footprint of the Facility. This will ensure that any reptiles are safeguarded from the construction process.

7.2.9 The reptile sensitive methodology involves habitat manipulation followed by a destructive search. Habitat manipulation will be carried out a maximum of one week prior to works commencing on site. Any potential sheltering features will be inspected (visually and by hand) before entire removal by an ecologist. Any reptiles present can then be rescued and moved to an identified and suitable location (which has been identified prior to works commencing). Any vegetation removal works should start from the furthest extent so that any reptiles, should they be present, can move into an area that will not be accessed or disturbed by the works. All arisings will be removed from the works area immediately and either taken off-site or placed in a predetermined location well away from the works area (and any access). A method statement for these actions will be prepared by an ecologist in advance of any works starting on site. This work will be undertaken within the reptile activity season (March-October inclusive).

Nesting Birds (Common Species)

- 7.2.10 The Principal Application Site contains suitable nesting bird habitat for common bird species, such as areas of scattered and dense scrub, trees and hedgerows.
- 7.2.11 Although the Facility will intend to undertake all vegetation clearance works outside of the nesting bird season, there may be a requirement for vegetation to be removed during the nesting bird season. Therefore, and should there be a requirement for vegetation to be removed during the nesting bird season (March August inclusive), a check of any vegetation (by a suitably qualified ecologist) will be undertaken prior to its removal. A suitably qualified ecologist will check the area for nesting birds a maximum of 48 hours prior to the commencement of the works. Active nests and their associated vegetation/location will remain until young birds have left the nest and during this period an alternative approach to the works will be undertaken.

Terrestrial Invertebrates

- 7.2.12 The main methods for mitigation for terrestrial invertebrates are ensuring best practice during construction, minimising habitat loss and fragmentation and management of the operational phase of the Facility. The identified mitigation measures will:
 - Avoid and/or reduce mortality of terrestrial invertebrate species during construction by adhering to industry accepted best practice.





- Minimise habitat loss by fencing off areas outside the working areas.
- Minimise the effects of habitat fragmentation by maintaining or creating corridors to link habitats (as shown on the **Illustrative Landscape Plans** (document reference 4.4, APP-014)).
- Minimise pollution and disturbance through adherence to industry accepted best practice.
- Where possible manage habitats for terrestrial invertebrates.
- 7.2.13 During construction works, the Principal Contractor will adhere to the control measures to avoid pollution as set out in the final Code of Construction Practice which will be in accordance with section 5.2 of the Outline Code of Construction Practice (document reference 7.1, APP-120).
- 7.2.14 During operation of the Facility, the installation of a safe drainage system has been incorporated into the Facility design to prevent runoff into the surrounding vegetation. Details of the proposed drainage is provided in the Outline Surface Water Drainage Strategy (document reference 9.4, REP1-017).

8 Terrestrial Biodiversity Net Gain

8.1 Methodology

- 8.1.1 The current Biodiversity Value of the Facility has been calculated using the Defra Biodiversity Metric 2.0 (Defra, 2019). The metric takes a habitat-based approach to determining a proxy biodiversity value. These habitats are converted into measurable 'biodiversity units'. These biodiversity units are the 'currency' of the metric.
- 8.1.2 Biodiversity units are calculated using the size of a parcel of habitat and its quality, its condition and its connectivity to other habitats. The metric also accounts for whether or not the habitat is sited in an area identified locally, typically in a relevant policy of plan, as being of significance for nature.
- 8.1.3 For each habitat type present a Biodiversity Unit is calculated for the baseline or pre-intervention scenario. The calculation is then repeated for the post-intervention (either development or land management change) scenario. This calculation includes any measures to retain existing habitats and create or enhance habitats to generate additional biodiversity units. This calculates a 'post-intervention' biodiversity unit score. At this point because the metric is measuring predicted changes rather than existing habitats, additional factors to account for





the risk associated with creating, restoring or enhancing habitats are also considered.

8.1.4 The predicted value of the habitats in biodiversity units 'post-intervention' is then deducted from the 'baseline' pre-intervention unit score to give a net change unit value.

8.2 Existing Terrestrial Biodiversity Value

8.2.1 **Table 8-1** presents the baseline biodiversity units for the terrestrial habitats that have been recorded within the Facility.

Habitat Type (as defined by the Defra metric)	Total Habitat Area (ha)/Length (km)	Baseline Biodiversity Unit
Woodland and forest (lowland mixed deciduous woodland)	0.23	5.01
Heathland and shrub (mixed scrub)	6.8	98.74
Grassland (modified grassland)	4.01	29.11
Urban (amenity grassland)	0.16	0.53
Sparsely vegetated land (ruderal/ephemeral)	0.9	5.94
Cropland (cereal crops)	8.12	17.86
Urban (vacant/derelict land/bare ground)	4.75	31.35
Hedgerows	0.81 (km)	3.92

 Table 8-1 Baseline biodiversity value of the terrestrial habitats within the Facility

8.2.2 The total existing biodiversity units for terrestrial habitats affected by the Facility is 188.54 (habitat areas) and 3.92 for hedgerows (linear habitats). As detailed in **Paragraph 4.1.1**, these habitats will either be temporarily or permanently lost as a result of the Facility. As a result, habitat and biodiversity enhancements have been identified and these are shown on the **Illustrative Landscape Plans** (document reference 4.4).

9 Terrestrial Ecological Enhancement

9.1.1 The Landscape Strategy as presented in Section 4 has sought to provide either replacement or new areas of habitats following the construction of the Facility. Regarding hedgerows, where these require removal, these will be replaced. Opportunities have also been sought to enhance these through increasing their existing species diversity or in-filling any gaps, to contribute towards an increased biodiversity value of the Principal Application Site.





- 9.1.2 The hedgerows that have been identified as being retained, requiring removal or to be created are shown on the **Illustrative Landscape Plans** (document reference 4.4, APP-014).
- 9.1.3 The proposed habitats and biodiversity enhancements are shown on the **Illustrative Landscape Plans** (document reference 4.4, APP-014)) and detailed in **Table 9-1.**

Mitigation/Enh Measure	nancement	Total Length (m)	Total Area (ha)
Proposed Nativ Woodland	ve Species	n/a	1.56
Proposed Nativ Scrub Mix with		n/a	0.25
Proposed Gras Woodland Area		n/a	1.35
Proposed Native	New hedgerows	1,160	n/a
Species Hedgerow	Improvement to retained hedgerows	170	0.26
Proposed Spec Grassland	cies Rich	n/a	3.09
Proposed pond and marshy areas	New pond/ marshy area	n/a	0.067
	Existing balancing pond	n/a	0.31

Table 9-1 Approximate lengths/areas of proposed landscape mitigation planting

- 9.1.4 Further information relating to these habitats and their objectives is provided in **Section 4.3**.
- 9.1.5 As a result of the proposed habitat and biodiversity enhancements and using the Defra 2.0 metric, **Table 9-2** presents the post development biodiversity units that have been calculated for the Facility.

Table 9-2 Baseline biodiversity value of the habitats within the Facility

Habitat Type	Post development Biodiversity Unit
Woodland and forest (lowland mixed deciduous woodland)	3.8
Heathland and shrub (mixed scrub)	18.5
Grassland (modified grassland)	14.8
Urban (amenity grassland)	4.2
Sparsely vegetated land (ruderal/ephemeral)	-5.9





Habitat Type	Post development Biodiversity Unit
Cropland (cereal crops)	0.0
Urban (vacant/derelict land/bare ground)	4.2
Hedgerows	6.17

- 9.1.6 As shown in **Table 9-2**, and when the total existing biodiversity units for terrestrial habitats affected by the Facility are compared with the post development biodiversity unit calculations, the Defra 2.0 metric calculates that the proposed habitat and biodiversity enhancement measures will result in a total net biodiversity unit change of -68.25 for habitats and a +2.25 for hedgerow units. The total net % change as a result of the Facility will result in a -36.20% total net unit change for habitat units (primarily as a result of the permanent loss of arable, tall ruderals and scrub) and a +57.27% total net % change for the hedgerow units (through the creation/enhancement of hedgerows).
- 9.1.7 In addition to the reinstatement/creation of habitats presented in Table 9-1, opportunities to enhance the area for species will be implemented. Such opportunities include: the creation of log pile refuges (for common reptile species and terrestrial invertebrates) using the dead wood that arises from tree felling works; the implementation of a varied planting regime comprising scrub fringes which will provide sheltered elevated temperatures for invertebrates and foraging areas for predatory wasps; the species of planting to include fruit/berry/nectar bearing species; and, the installation of bird and bat nesting boxes within areas of suitable habitat. The log pile refuges will be allowed to decay to provide habitat and ground cover for terrestrial invertebrate and common reptile species. The proposed indicative locations of bird and bat boxes are shown on the Indicative locations of bat and bird boxes (see Appendix 2). It should be noted that the specific location and type of bird and/or bat box will be determined by a suitably qualified ecologist prior to the implementation of the final landscape mitigation planting scheme.
- 9.1.8 Through the reinstatement and/or creation of these habitats, these landscape mitigation proposals will provide an enhanced biodiversity value relative to the baseline conditions once construction is complete. This is in accordance with national and local planning policy as well as mitigating the predicted effects associated with the Facility.
- 9.1.9 Due to the land requirements of the construction process, it is anticipated that the implementation of the final landscape mitigation planting scheme will be undertaken during the first available planting season (between November to March) after the completion of the construction works. However, where areas are





suitable for advanced planting are identified, the implementation of the agreed landscape mitigation planting scheme would be undertaken at the earliest opportunity.

10 Management and Maintenance of land-based works

- 10.1.1 The final LEMS will guide the long-term implementation and maintenance of the landscape strategy described above. The primary objectives are to:
 - Retain and enhance existing scrub vegetation along Roman Bank.
 - Develop additional woodland cover to further enhance visual screening / filtering of views into the Principal Application Site and towards development features.
 - Achieve a Net Gain in biodiversity across the site.

10.2 Management Plan Period

- 10.2.1 The landscape will be managed for the operational life of the development. The management plan covers a period of 30 years, including the initial establishment period and long-term management objectives.
- 10.2.2 The management and aftercare operations will be reviewed annually and where necessary amended to ensure the long-term landscape and ecological objectives are achieved. The LEMS will be comprehensively reviewed every 5 years (refer to Monitoring and Review below) and submitted to the competent authority and other parties, as required.
- 10.2.3 It is intended that the LEMS will function as a live 'working document' for the Applicant or whoever the Applicant delegates as maintaining agents of the site during operation of the Facility. The LEMS will therefore evolve over time to respond to the establishment of the soft estate in both landscape and ecological terms and will be expanded and adapted as necessary to address future changes.

10.3 Start Date

10.3.1 The start date for the management period will be the completion of the landscape planting and seeding phase.

10.4 Management Responsibilities

10.4.1 The management and maintenance of the structural landscape will be the responsibility of the Applicant or whoever the Applicant delegates as maintaining agents of the site during operation of the Facility. The Applicant will appoint a





competent representative or management organisation to oversee the implementation and monitoring of the LEMS.

- 10.4.2 Landscape works will be undertaken by a suitably qualified landscape contractor appointed by management organisation.
- 10.4.3 Details of the management organisation and the appointed landscape contractor will be provided to the competent authority prior to commencement of the management works.
- 10.4.4 All managers, contractors, sub-contractors and third-party organisations carrying out work will adhere to the LEMS. All parties have a statutory responsibility to comply with planning and wildlife legislation, including the protection and encouragement of legally protected species and habitats.
- 10.4.5 The site will be managed to comply with all relevant health and safety legislation, approved codes of practice (ACOPs) and Health and Safety Executive (HSE) guidance.

10.5 Funding

10.5.1 The management works for the structural landscape will be funded by the Applicant.

10.6 Management Prescriptions

- 10.6.1 This section sets out the management objectives and prescriptions for the establishment and aftercare of the following landscape components:
 - Existing vegetation to be retained.
 - Native species woodland, feathered trees and scrub planting.
 - Native species hedgerows.
 - Species rich grassland.
 - Ponds / scrapes / marshy area grassland and marginal planting.

10.7 Management of Existing Vegetation to be Retained

- 10.7.1 The objectives for the management of existing scrub vegetation along the sea bank are to:
 - Ensure vegetation is maintained in a safe and healthy condition;





- Provide an effective visual buffer between the LWA Plant and the neighbouring Biomass UK No. 3 Ltd gasification plant;
- Ensure longevity of the vegetation by varied composition of age, size and type of plant species, including occasional tree species, and
- Manage vegetation to ensure there is unhindered and safe access along the public right of way that follows Roman Bank.

Management Prescriptions

10.7.2 The management objectives will be achieved by the following prescriptions:

- Existing vegetation will be inspected annually to identify any dead, dying or dangerous growth that overhangs or obstructs access routes, publicly accessible areas and the public right of way. Vegetation will be cut back, coppiced or removed with arisings taken away from site or larger sections of timber left in piles (locations to be agreed) to provide habitat for invertebrates and other wildlife.
- Existing vegetation will be inspected monthly for fire, disease, structural defects, vandalism, fly-tipping, or accumulations of litter. Any damage/defects will be recorded and where appropriate reinstated to leave the vegetation in a clean, tidy and safe condition. Any litter will be removed from site.
- To maintain structural and species diversity of dense vegetation and planting of native species (selected from **Table 4-1**, **Table 4-3** and **Table 4-5**) will be undertaken at natural breaks in vegetation.
- 10.7.3 Maintenance visits will be undertaken monthly (12 times per year). The operations to be undertaken each visit include:
 - Watering, re-firming plants, fixing ties and guards of new planting (if required);
 - Removing tree / shrub guards when plants have established;
 - Weed control at new planting stations;
 - Removing litter;
 - Reviewing and reporting annual maintenance;
 - Pruning / remedial works to vegetation;
 - Selective vegetation thinning and coppicing.





10.8 Management of Proposed Native Species Woodland, Scattered Feathered Trees and Scrub Planting

10.8.1 Management objectives are to:

- Create healthy and diverse woodlands and scrub containing native species of varying age and densities;
- Develop woodlands to enhance visual screening / filtering of views into the Principal Application Site and towards development features;
- Aid landscape and visual assimilation of the proposed development with its surroundings, and
- Provide improved wildlife connectivity by linking / extending existing and proposed vegetation areas around the site, helping to increase biodiversity.

Management Prescriptions

10.8.2 The management objectives will be achieved by the following prescriptions:

- Newly planted trees and shrubs will be thoroughly watered during periods of drought, as necessary to ensure the health and vigour of the planting (Annually, Years 1 to 3).
- The stability of trees, shrubs, guards, stakes and ties, will be checked especially after strong winds and firm as necessary (Annually, Years 1 to 5).
- Woodland planting will be maintained weed free to a 900mm diameter around each planting station until the canopy of the planting has sufficiently closed to reduce weed competition (Annually Years 1-5 years). A weed free zone will be achieved through the use of an appropriate method of the contractor's choosing e.g. mulch mat or suitable herbicide, or via hand pulling. Any weed growth within tree and shrub guards will be removed by hand (Annually Years 1 to 5).
- Invasive / noxious weeds will be controlled by hand pulling or mechanical means e.g. strimming of thistles or hand pulling of ragwort (Annually Years 1 to 30).
- Accumulated rubbish and debris will be removed from the planted areas and incidents of vandalism, theft or other damage will be recorded and repaired (Annually Years 1 to 30).
- Any dead and defective plant material will be replaced, at the end of each growing season (between 1 November and 31 March), in accordance with the planting specifications (Annually, Years 1 to 3).





- Tree/shrub guards, ties and stakes will be removed from the trees and shrubs, gradually over a four year period when individual specimens are sufficiently robust, so as not to require protection or support.
- Remedial pruning will be undertaken as necessary to maintain the health vigour and habit of the trees (Annually, Years 6 to 30),
- The proposed woodland planting will be selectively thinned to prevent overcrowding of tree canopies, encourage tree growth and a create a diverse understorey shrub and flora layer. Subject to annual review approximately 10% of the tree species will be removed annually over a four-year period, retaining approximately 40% of the original numbers (Years 6 to 10).
- 25% of hazel (*Corylus avellana*) will be coppiced every 5 years (Years 10, 15, 25 and 30).
- Opportunities will be identified for undertaking habitat creation measures, including wood piles and the provision of bird and bat boxes to be advised by the ecological consultant. (Years 10,15 & 30).
- The condition of the planting will be reviewed annually, and a management report will be prepared setting out any remedial works required, or any changes to future management regimes necessary to ensure the design objectives are achieved.

Maintenance Operations

- 10.8.3 Maintenance visits will be undertaken monthly (12 times per year). The operations to be undertaken each visit include:
 - Watering, re-firming plants, fixing ties and guards of new planting (if required);
 - Removing tree / shrub guards when plants have established;
 - Weed control at planting stations;
 - Removing litter;
 - Pruning / remedial works to vegetation;
 - Selective vegetation thinning and coppicing;
 - Reviewing and reporting annual maintenance.

10.9 Management of the Proposed and Existing Native Hedgerows

- 10.9.1 Management objectives are to:
 - Create a continuous dense habitat of uniform height and shape;





- Ensure the health and vigour of the new planting and maintain the long-term integrity of the new and existing hedgerows;
- Provide additional wildlife habitat and connectivity between landscape features.

Management Prescriptions

10.9.2 The management objectives will be achieved by the following prescriptions:

- Newly planted hedgerows will be watered thoroughly during periods of drought, as necessary to ensure the health and vigour of the planting (Years 1 to 3).
- The stability of the hedge spiral guards and canes will be checked regularly, will be firmed as necessary, especially after strong winds and (Years 1 to 5).
- A 500 mm weed free strip will be maintained either side of the hedge by mechanical means, or by spraying with an approved translocated herbicide (Years 1 to 5).
- Accumulated rubbish and debris will be removed from the hedges.
- Any dead or defective plant material will be removed at the end of each growing season (between 1 November and 31 March), in accordance with the planting specifications (Years 1 to 3).
- Spiral guards, ties and canes from all hedgerow plants will be removed and disposed off-site (Year 6).
- Hedges will be trimmed annually to create a dense bushy habit with an ultimate height of 2.5 m (Years 3 to 10).
- The condition of the hedges will be reviewed annually and prepare an annual management report, identify any remedial works required, or any changes to future management regimes necessary to ensure the design objectives are achieved (Annually, Years 1 to 30).
- The potential requirement for laying hedges will be reviewed subject to condition and structure. (Years 10,15, 20, 25 and 30).

Maintenance Operations

10.9.3 Maintenance visits will be undertaken monthly (12 times per year). The operations to be undertaken each visit include:

- Watering, re-firming plants, fixing ties and guards of new planting (if required);
- Removing tree / shrub guards when plants have established;
- Weed control at planting stations;





- Removing litter;
- Pruning / remedial works to vegetation;
- Selective vegetation thinning and coppicing;
- Reviewing and reporting annual maintenance.

10.10 Management of Species Rich Grassland

- 10.10.1 Management objectives are to:
 - Provide effective coverage of the ground cover to minimise surface erosion;
 - Increase biodiversity and to create an attractive, species rich groundcover.

Management Prescriptions

10.10.2 The management objectives will be achieved by the following prescriptions:

- Following sowing, grassland areas will be watered as necessary to encourage seed germination and growth of the sward (Years 1 to 3).
- Areas that have failed to germinate or have germinated and have subsequently failed will be reseeded in spring of the following year (Years 2, and 3).
- Invasive/noxious weeds will be controlled by hand pulling or mechanical means (Annually, Years 1 to 30).
- Grassland swards will be cut in late summer after flowering and any arisings will be removed for disposal off site (Annually, Years 1 to 30).
- Any accumulated rubbish or debris will be removed from site and any incidents of vandalism, or damage will be repaired. (Annually, Years 1 to 30).
- The condition of the grasslands will be reviewed annually for inclusion in the annual management report. This will also identify any remedial works required, or any changes to future management regimes necessary to ensure the design objectives are achieved (Annually, Years 1 to 30).

Maintenance Operations

10.10.3 Maintenance visits will be undertaken monthly (12 times per year). The operations to be undertaken each visit include:

- Watering (if required);
- Re-seeding failed areas;
- Weed control;





- Cutting wildflower sward;
- Removing litter;
- Reviewing and reporting annual maintenance.

10.11 Management of Ponds / Scrapes and Marshy Areas

10.11.1 Management objectives are to:

- Maintain effective surface water collection and controlled discharge from the site,
- Maintain waterbodies in a clean and safe condition and ensure they are not a risk to site users, and
- Maximise biodiversity and create new wildlife habitats.

Management Prescriptions

10.11.2 The management objectives will be achieved by the following prescriptions:

- Following sowing species rich marginal grassland areas will be watered as necessary to encourage seed germination and growth of the sward (Years 1 to 3).
- Areas of marginal grassland that have failed to germinate or have germinated and have subsequently failed will be reseeded in spring of the following year (Years 2, and 3).
- Invasive / noxious weeds, self-sown tree saplings, tall ruderal species, or other woody / scrub within or encroaching into ponds etc will be removed by hand pulling or by mechanical means (Annually, Years 1 to 30). No herbicides to be used.
- Following establishment of the wet seeding tall marginal species within the ponds and swales will be cut down on a rotational basis (25% margins every two years) to increase structural diversity and create habitat opportunities for wildlife.
- Any accumulated rubbish, obstructions or pollutants will be removed from the ponds and any incidents of vandalism, or damage will be repaired. (Annually, Years 1 to 30).
- 10.11.3 The condition of the ponds and swales will be reviewed annually for inclusion in the annual management report. This will include:
 - Checks for bank and bed erosion;
 - Inspection for obstructions that could restrict water flow;





• Identification of remedial works required, or any changes to future management regimes necessary to ensure the design objectives are achieved (Annually, Years 1 to 30).

Maintenance Operations

10.11.4 Maintenance visits will be undertaken monthly (12 times per year). The operations to be undertaken each visit include:

- Watering (if required);
- Re-seeding failed areas;
- Weed control;
- Cutting wildflower sward;
- Removing litter;
- Reviewing and reporting annual maintenance.

10.12 Process for Monitoring and Review

- 10.12.1 To ensure that the aims of the LEMS are being met and the plan remains appropriate, applicable and effective, a review of the site and the management operations will be undertaken at the end of each calendar year.
- 10.12.2 The review will be coordinated and completed by a suitably qualified landowner representative (or its successors). The review will include advice from specialist consultants as required (e.g. landscape architect, arboriculturist or ecologist), the landscape contractor, relevant stakeholders and competent authority.

Annual Review

10.12.3 The annual review will include (as appropriate):

- Details of works undertaken that year, any health and safety issues, plant losses, damage, remedial / reinstatement works undertaken.
- Records or attendance sheets demonstrating the maintenance work undertaken.
- Details of approval / permits obtained / required.
- Details of works to be undertaken in the subsequent year.
- 10.12.4 Within 1 calendar month of the annual site inspection, a report will be prepared and circulated to the competent authority.

Five Year Review





- 10.12.5 A comprehensive review of the site management will be undertaken every five Years. This will include:
 - A walk over assessment of the estate to review the performance of the management in relation to the LEMS objectives, and to identify the need for enhancement or changes to the management regime.
 - Updating the LEMS to reflect the findings of the assessment with specialist reports from the landscape architect, arboriculturist and ecologist
- 10.12.6 Within one calendar month of the assessment, a report will be prepared and issued to the competent authority.
- 10.12.7 Revisions to the landscape proposals or the management regime will be submitted to the competent authority as a non-material amendment to the approved plan.

10.13 Specification

10.13.1 Management and maintenance works will be fully specified, quantified and accompanied by detail drawings as required.

10.14 Ecological Management and Maintenance

Management of Proposed and Existing Native Hedgerows

10.14.1 All hedgerows will be planted as leafless whips during the winter and then be subject to maintenance and inspection visits through the summer where dead or failed plants will be replaced. Any other remedial works, i.e. replacement of stakes and/or root protective measures, would also be undertaken. Replacement planting will be undertaken where identified.

Management of Ponds / Scrapes and Marshy Areas

10.14.2 The creation of pond and marshy areas within the Principal Application Site will provide opportunities for species such as water voles to colonise the area. Furthermore, and through the reduction in the intensity of ditch and marginal habitat management will enable the growth of the ditch vegetation to establish. By allowing the pond/ ditch vegetation to grow and be cut on a rotational basis will allow opportunities for animals to colonise the ditch network for shelter and/or as a food source.





Ecological Supervision

- 10.14.3 A suitability qualified ecologist will be appointed by the Applicant to be responsible for:
 - Ensuring all construction personnel attend an ecological tool box talk briefing • where the contents of this document will be presented, and all parties understand the requirements that need to be implemented for the ecological receptors relevant to the Facility. A record of this meeting will be made along with attendees to ensure all construction personnel receive the required level of briefing;
 - Ensure compliance with this document and/or updating of this document where required, throughout the construction and operation of the Facility;
 - Enacting/enforcing the recommendations and requirements outlined in this document or agreeing an appropriate alternative course of action if it determined that previous advice is not practicable and/or has been superseded; and
 - Maintaining a record of all surveys and/or measures that have been taken in • respect to ecological receptors outlined in this document to provide an auditable record of compliance.





References

Department for Energy and Climate Change (DECC) (2011a). The overarching NPS for Energy (EN-1).

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Ministry of Housing Communities and Local Government (MHCLG) (2019). National Planning Policy Framework.

South East Lincolnshire Joint Strategic Planning Committee (2019). South East Lincolnshire Local Plan 2011-2036. Available at: [Accessed: 25/06/2020].

Appendix 1

Outline Intertidal Mitigation Works and Biodiversity Net Gain Measures







A1.1 Introduction

- A1.1.1 The proposed development will result in the loss of an area of saltmarsh and an area of mudflat within the footprint of the wharf and the area identified for deepening (through dredging). This part of the OLEMS outlines the measures to be taken to address these losses. The area of saltmarsh that would be lost equates to a maximum of 1ha (this includes the worst-case scenario incorporating scour protection which may be required at the ends of the wharf, depending on detailed design). The area of mudflat that would be lost equates to 1.54ha. This area would be affected by the dredging and placement of gravel or chalk to form the campshed within the dredging pocket, where vessels will ground during low tide periods.
- A1.1.2 **Chapter 17** (Marine and Coastal Ecology) of the Environmental Statement (document reference 6.2.17, APP-055) concluded that without mitigation, there was the potential for a moderate adverse impact due to loss of saltmarsh and a minor adverse impact for the loss of mudflat within the footprint of the proposed development.
- A1.1.3 The impact assessment addressed the implication for birds in terms of a loss of roosting habitat (saltmarsh and the rocks situated just in front of the saltmarsh area where it transitions to mudflat) and a loss of foraging habitat (mudflat). The impact of this loss on birds was considered to be reduced in terms of its significance as it forms part of a larger roosting area which, with habitat mitigation measures (which are outlined below and defined within an area termed the 'Habitat Mitigation Area' (HMA)) within Area B, would still be able to support the same number of birds. The birds currently using the area identified for the wharf development that will be lost already use the adjacent area (where the habitat mitigation measures would occur) and so there should be no net loss of roosting or foraging habitat and no need for the birds to relocate to an alternative area. The habitats discussed above are shown in **Plate A1-1** a-d below, the areas described as Area A and Area B above are shown on **Plate A1-2** and the mitigation measures are outlined further below in **Section A.1.2**.
- A1.1.4 In terms of the potential for disturbance to birds from the facility this has been considered within Chapter 17 of the Environmental Statement (Document Reference 6.2.17 APP-055) but further details are provided below in relation to





the potential for disturbance to the HMA during construction and operation. The HMA would be in place prior to the main construction works commencing.

- A1.1.5 Modelled contour mapping for noise levels during construction and operation show that, outside of piling activities, predicted noise levels will be within threshold values for disturbance within the HMA for the birds. With piling restrictions in place to avoid overwintering periods any noise impacts on waterbirds using The Haven and the habitats along The Haven are minimised. A technical note will be submitted to the examination at Deadline 4, setting out the noise modelling results using contour mapping. There would also be bird behaviour monitoring during the construction works in order to further minimise any impacts that could occur. This is discussed further in **Section A1.4** of this document.
- A1.1.6 The Facility is also addressing the loss of the intertidal habitat through a biodiversity net gain strategy. It is acknowledged that biodiversity net gain is not a statutory requirement for the project but this is being implemented as best practice. The objective is to offset the loss of habitat
- A1.1.7 The methodology for the calculation of biodiversity net gain is discussed further in **Section 8.1** of this document and the same methodology was used for the calculation of the intertidal biodiversity valuation. This is discussed further below in **Section A1.3**.



Plate A1- 1 (clockwise from top left) a - showing existing rocks placed between saltmarsh and mudflat; b and c - showing saltmarsh habitat in the Habitat Mitigation Area; and d – close up of saltmarsh vegetation





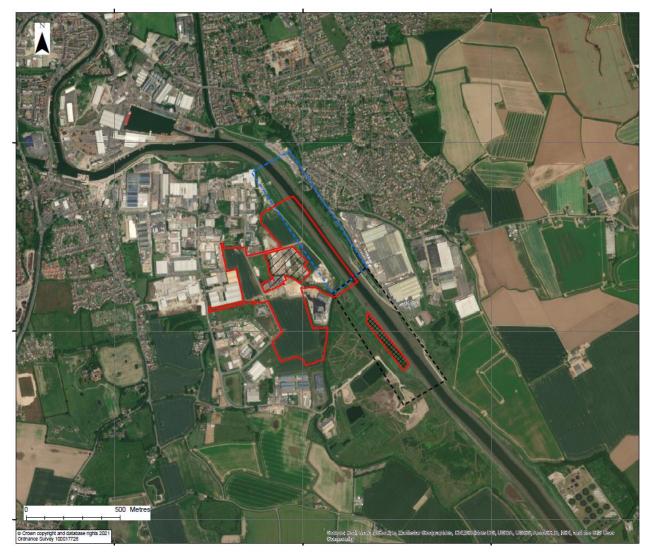


Plate A1-2 Areas A (blue hatched) and Area B (black hatched) with the proposed development area (red line)

A1.2 Mitigation measures proposed for reducing impacts on birds

A1.2.1 In order to mitigate the habitat loss specifically for birds, the Habitat Mitigation Area will be enhanced to provide additional foraging and roosting habitat to ensure that the carrying capacity of the roosting and foraging site will still be able to accommodate the same number of birds as currently use Areas A and B combined. Re-profiling of one existing shallow scrape that is becoming overgrown will be reinstated and three new scrapes will be provided in the marsh area to provide enhanced foraging habitats that are a common component of saltmarsh habitats. Shallow pools already exist in this area, but the works could also increase the number of pools. In addition, re-profiling of some of the existing low banks will be undertaken to provide clear lines of sight for redshank. The large





rocks currently located along the frontage of the proposed wharf area will be moved to surround the existing rocks to increase the roosting habitat within the Habitat Mitigation Area (where similar rocks already exist). **Plate A1- 3** illustrates the mitigation measures proposed.

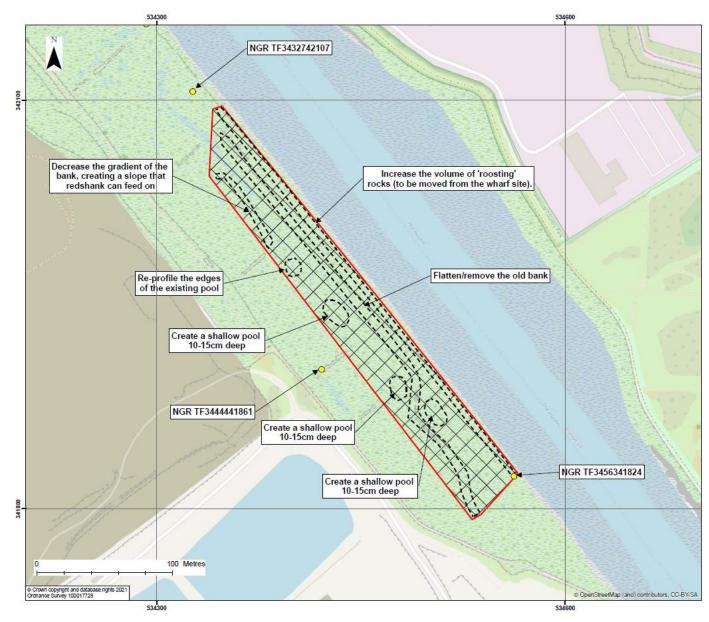


Plate A1- 3 Mitigation measures proposed for the Habitat Mitigation Area

A1.2.2 The introduction of these mitigation features are not expected to have any adverse impacts in themselves. They could also improve the quality of the saltmarsh by restoring and/or creating opportunities for more low-middle marsh to develop. The works are relatively minor, and it is expected that they could be undertaken through the use of a small workforce using hand tools along with a long-reach excavator present on-site for less than a week, outside of the overwintering bird





season. The excavator may be brought to site on a floating barge (to avoid impacts on the saltmarsh or effects on the nearby Public Rights of Way). The works are unlikely to take longer than a week (weather and tide dependant) and will be undertaken under supervision by a suitably experienced ecologist. The plans for the works would be developed to provide optimal benefits for biodiversity, in discussion with Natural England, the Environment Agency and the RSPB.

- A1.2.3 Any material generated from creation of the scrapes, pools or reprofiling of the low bank would be placed within the Principal Application Site.
- A1.2.4 We have ascertained that the 'old bank' within the Habitat Mitigation Area has no flood risk function or specific historical interest according to the normal reference sources. Final design will ensure that removal of this old bank will not compromise the integrity of the primary flood defence. Where there are options to undertake works to change the topography of the site this will also be considered fully with regard to the change to visual disturbance levels for birds and the potential for impact on vegetation.
- A1.2.5 The proposed works are reinstating or increasing habitats that are already a feature of the marsh and are known to generally occur in healthy marsh systems. The works would be undertaken outside the overwintering period for birds to avoid disturbing any birds using these habitats at this time and in advance of the wharf construction. Although the works required are on the upper intertidal area and therefore away from areas used by breeding birds, as far as possible (i.e. ensuring that the works can be undertaken prior to any proposed construction work for the Facility), the works would be undertaken outside the key nesting bird season as well (i.e., August and September).
- A1.2.6 Specific benefits of each of the proposed components are as follows:
 - Rock translocation: To increase the usage of the area by roosting birds, in particular for redshank who like to roost on the rocks in this area
 - Scrapes / pools: to reinstate these features within the marsh which provide valuable foraging areas for waders and wildfowl
 - Lowering of the old bank and re-profiling of the banks: To improve sightlines for waders that like to have an open area to seaward, for example, redshank.
- A1.2.7 A vegetation survey would be undertaken prior to the works being undertaken to ensure that any activity did not affect any rare or scarce plants. The Boston Horsetail and Sea Wormwood are known to occur in the wider area but have not been recorded in this particular area in recent surveys undertaken for the





Environment Agency (EA) and as part of the bird monitoring surveys as discussed in the ES, Chapter 17. They have also not been recorded in the survey undertaken in September 2021 by Natural England (personal communication, Natural England). Should they be found in the area then any works would be moved to avoid the plants. **Plate A1-3**

- A1.2.8 A final Landscape and Ecological Mitigation Strategy (LEMS) will be produced prior to first commencement of the proposed development, which must be substantially in accordance with this OLEMS. This is secured though Requirement 6 of the draft DCO (document reference 2.1(3)) and proposed Condition 18 of the draft DML. Further discussions with the relevant stakeholders will enable further refinement of the proposed works and development of the methodology and production of the LEMS.
- A1.2.9 Ongoing monitoring and maintenance of the Habitat Mitigation Area will be undertaken by the Applicant, for as long as the wharf structure is present, in order to ensure that the scrapes reinstated/created would continue to be available for foraging. This would be undertaken as an adaptive management strategy whereby the results of monitoring would record the condition of the saltmarsh habitat and determine the frequency and requirement for maintenance to maintain the scrapes. Initially, the monitoring would be undertaken annually, during the summer, to record saltmarsh species and size of the scrapes. Results would be reviewed to ensure that the scrapes are still present and whether any changes have occurred to the marsh area. Results will be reported within the annual reports as outlined below.
- A1.2.10The objective for the site is to ensure that the same number and abundance of waterbird species could continue to use the adjacent habitat, which would remain as the roost site, as were recorded using the roost site prior to the proposed works. Monitoring of the use of the remaining roost area would be undertaken to ensure that it is maintained as a suitable roost site. This would involve surveys of bird species abundance and distribution which would be undertaken on neap and spring tides monthly through the year for at least the first two years. Annual reports of the monitoring results would be provided to Natural England and the RSPB, followed by discussion of any changes necessary as part of the adaptive management strategy under which the sites will be managed. The monitoring would be adaptive monitoring and as such would change as needed to ensure the objectives were being achieved. Should the proposed measures not be effective at providing habitat for the same numbers of birds that may be displaced as a result of the loss of the habitat in the wharf area, then additional measures will be initiated through the adaptive management strategy. This would enable further management within the sites if the habitats are not providing suitable areas for





birds. As biodiversity net gain is proposed for the project (discussed in section A1.8 below), one of the options (if not required as compensation habitat) is the creation of a freshwater wetland area in an agricultural field approximately 1km downstream from the site. It is expected that this site would provide an alternative area for roosting, should it be necessary. The biodiversity net gain/compensation sites would also be monitored to determine their use by birds. Surveys of bird species and their abundance and distribution would be undertaken with the same frequency as outlined above. Adaptive management measures would be implemented as necessary based on the monitoring results. As an additional biodiversity net gain measure debris would be cleared from areas of saltmarsh. Within the saltmarsh along The Haven there is a considerable amount of debris visible (this is also reported in the Environment Agency surveys undertaken of the saltmarsh in this area as discussed in the ES, Chapter 17) which is likely to be affecting the habitat condition in localised areas. The debris will be cleared from the Habitat Mitigation Area on a regular basis (when observed (for large items of debris)) or if recorded during the annual survey or during a walkover survey in early spring when the debris would be more visible due to less vegetated growth (but avoiding key times for overwintering birds)).

A1.3 Securing the Measures

- A1.3.1 Given that the new flood defences introduced behind the new wharf will not be decommissioned at the end of the lifetime of the Facility the Habitat Mitigation Area will be required for a 25+ year timeframe. The Applicant recognises the importance of securing the rights for the features to remain in place within the Habitat Mitigation Area over such a timeframe. We have identified that the land below Mean High Water Springs (MHWS) (i.e. the tidal creeks that permeate the area sporadically) is owned by The Crown Estate and they are, "supportive of its use as environmental mitigation land." (Email of date 15th March 2021, provided in **Appendix A17.1.3** of **Appendix 17.1 Habitats Regulations Assessment** of the ES, document reference 6.4.18).
- A1.3.2 A number of bodies have been contacted in relation to ownership of land above MHWS that is not owned by The Crown Estate. The EA, an adjacent landowner (a private waste firm with other nearby land interests) and Boston Borough Council have all confirmed that they do not consider themselves to be the owner of any of the required land. Following these diligent enquiries this land must be described as 'unknown' (and unregistered) within the DCO application and powers





to compulsorily acquire the necessary rights to undertake the mitigation works and for them to be maintained and remain *in situ* are being sought in the DCO.

A1.4 Additional Mitigation during construction for noise impacts

- A1.4.1 During the construction period, in order to control noise impacts, management measures have been proposed. The first measure is a seasonal restriction to avoid piling activities during the overwintering period (October to April) when most birds use the coastal strip. This will avoid the greatest potential source of disturbance during construction.
- A1.4.2 In addition, there will be monitoring measures in place to record behavioural responses and density of target bird species (qualifying features of The Wash SPA and Ramsar sites, including those that contribute to the waterfowl assemblage) within a defined zone with management measures in place should the bird numbers exceed a trigger level and behavioural response trigger. The zone for monitoring has been derived following review of monitoring undertaken along The Haven during geotechnical investigation (GI) works undertaken by the Environment Agency (EA) during the overwinter period in early 2019. The EA originally set a threshold zone of 500m within which action would be taken if numbers of birds reached an agreed density. However, it was apparent that the distance for disturbance was a lot less than this and that the trigger distance for taking flight was typically less than 50m although up to 150m in some cases. These distances are in line with those detailed in the waterbird disturbance mitigation toolkit (Cutts et al 2013). The monitoring would record numbers of SPA birds within a 250m zone from the construction activity and management measures would be in place to reduce noise levels if behavioural responses in this zone showed an adverse behavioural reaction (as an example minimum response; untucking and raising heads for a minimum period, to be agreed) to the construction activity to ensure that the works do not adversely affect a significant number of birds. The distance of 250m would extend beyond this should the monitoring show that there is a disturbance response for birds occurring outside of this zone. Although piling is restricted to avoid the overwintering bird season, when bird numbers are likely to be higher, this could potentially occur during piling works if significant numbers of birds are present in the area. In line with the management agreed for the EA GI monitoring, for works occurring outside of designated sites, the management measures, such as reducing noise levels or stopping noisy activities, would be initiated should there be 1% or more of the current 5-year peak mean number of any target species showing such signs of disturbance. Should it be necessary to cease the noisy activity then works could restart once the threshold for the number of birds had reduced within the buffer zone or observations indicate that the birds were content to remain at their original





location with a lower noise level. Professional judgement of the observer (an experienced ornithologist) would be used to determine whether the works are causing disturbance and what management measures are necessary to minimise disturbance. The real-time monitoring will be undertaken during the works and any issues (i.e. any impacts greater than predicted) will be reported to Natural England and the Boston Borough Council within 24 hours. Any required changes to the monitoring or management would be agreed with the above organisations.

A1.5 Monitoring for saltmarsh health due to aerial emissions

A1.5.1 Given that the proposed facility would increase emissions into the localised environment, air quality monitoring has been proposed in order to assess the likely level of nitrogen deposition at the saltmarsh areas in the vicinity of the facility. The monitoring would involve the deployment of passive diffusion tubes for monitoring ambient concentrations of compounds that contribute to nitrogen deposition. A total nitrogen deposition can be calculated from the data. Reports would then be checked against the predicted depositions and reporting circulated to relevant recipients for review. Should the monitoring show exceedance of any thresholds then there would be an investigation of the emissions data from the Facility to predict any sources or causal factors. In the event that the facility is identified as being the source of the elevated measured levels at the designated sites, the Applicant considers that the appropriate course of action would be to identify technical amendments to the EfW and/or LWA plant emissions abatement systems to provide enhanced reduction of NOx and/or NH₃ emissions to atmosphere. Further details of the proposed monitoring were provided in the Outline Air Quality Deposition Monitoring Plan (submitted for Deadline 4, document reference 9.51, REP4-016).

A1.6 Monitoring for erosion along the intertidal area

- A1.6.1 Erosion was not considered to be a significant issue in the Environmental Statement. The Environment Agency provided clarification on their position in relation to estuarine processes (including erosion) to the Applicant in November 2021. Subsequently, the Applicant submitted to the Examination, "Response to Environment Agency's queries on Estuarine Processes" (document reference 9.44, REP3-020) which set out responses to the potential combined effect on erosion from:
 - The introduction of harder surfaces through the creation of the wharf (both from the wharf itself and moored ships);
 - The speed, frequency and nature of ship movements around the wharf area; and
 - The effect of capital and maintenance dredging on the movement of sediment.





The Environment Agency has accepted the revised assessment (as evidenced in the Statement of Common Ground submitted at Deadline 6 (REP6008)) but has requested the residual risk of increased erosion be covered by a monitoring and action plan, details of which are set out below.

- A1.6.2 Monitoring and adaptive management in The Haven will consider the system as a series of future potential erosion 'states' in its evolution and will recommend appropriate management interventions depending on the monitored state. Adaptive management will be driven by geomorphological management (mudflat and saltmarsh erosion) triggers; points at which the localised system (i.e., adjacent to the Facility) is potentially changing from a morphological state driven by regional baseline processes (i.e., throughout The Haven) to one partially driven by additional erosive processes associated with the presence and/or operation of the Facility.
- A1.6.3 Mudflat and saltmarsh erosion trigger levels will be defined in consultation with the Environment Agency and Natural England as regulators. If the triggers are reached, the trajectory of change may lead to undesirable results (potential deterioration in the ecological status of the waterbody) and management intervention (control measures) is appropriate. The determination of when a particular trigger is reached is based on monitoring. If assessment of monitoring results shows that no management trigger has been activated, then no management action is required. A number of triggers will be set to ensure that action can be taken before significant change occurs. This will include a trigger for early warnings to enable investigations and/or management measures to be undertaken at an early stage.
- A1.6.4 The monitoring will cover upstream of the Facility to the Boston Barrier, the Facility itself and 2km downstream from the Facility to capture regional processes. Management actions may be identified and implemented on individual elements of the system (e.g. close to the Facility), as needed and if it is clear that the erosion has been caused as a result of the presence or operation of the Facility. The process will be flexible as it allows for a wide range of management actions but it





also imposes a structured approach as the need for intervention must derive from monitoring results.

- A1.6.5 Monitoring of the system will entail five elements. The first is to monitor any actual changes to the system and the remaining tasks are to assist in determining causal effects of any increased erosion that may be observed:
 - Topographic survey of the mudflats and saltmarsh using aerial survey techniques (LiDAR, drone surveys, remote aerial photography). This should be completed annually (initially for a period of five years after start of construction of the wharf) at a low state of the tide to capture as much of the intertidal area as possible. The Environment Agency has captured topography using LiDAR in the past and consultation would be required to determine if this will be a longer-standing initiative from which data could be derived. Comparisons of these time series data (and previous years of LiDAR or other aerial survey data) would be carried out to determine if any erosion trigger has been activated. If erosion levels do not require implementation of control measures after five years, then monitoring frequency should be reduced to once every five years.
 - Time lapse video survey of the immediate berthing area and surroundings to observe waves and any morphological changes that may occur directly as a result of berthing and vessels passing the berth. The video would be placed onto a high structure such as lighting for the wharf area.
 - Knowledge of any operation of the Boston Barrier will be included in the interpretation of results. This data will be sourced from the Environment Agency.
 - Frequency of freshwater releases down The Haven from upstream of the Facility. This should be carried out in consultation with the Environment Agency, and the details of discharge duration and magnitude captured.
 - Vessel traffic types, volumes and frequencies. The number of vessels using the Haven should be monitored. Again, this would require consultation with the Harbourmaster to obtain a detailed set of data.
- A1.6.6 The latter four datasets would be used in conjunction with the morphological data to determine (as far as possible) any potential cause and effect from these activities and, from this, management options would be derived for any areas requiring action. The results would be discussed with the Environment Agency and the Port of Boston to determine the best approach. Should there be a need for management that involves placement of material or structures, discussion would also be held with Natural England and the Marine Management





Organisation to ensure that any measures comply with objectives for the area and relevant legislation.

A1.6.7 An annual report would be prepared to detail the methodology, results of monitoring and their interpretation, together with any discussions related to the need for management or the need to adapt the monitoring. An action plan would be included to define the required measures and the responsibility for the actions and the process to ensure that any actions are regulated appropriately.

A1.7 Biodiversity Net Gain Measures

- A1.7.1 As part of the proposed development, the Applicant has committed to undertake biodiversity net gain for any habitat loss that occurs. Biodiversity Net Gain is an approach to development that leaves biodiversity in a better state than before. Where a development has an impact on biodiversity it encourages developers to provide an increase in appropriate natural habitat and ecological features over and above that being affected in such a way it is hoped that the current loss of biodiversity through development will be halted and ecological networks can be restored. It should be noted however that this is not currently a legal requirement for National Infrastructure Projects and net gain is being proposed as good practice.
- A1.7.2 A biodiversity value has been calculated for the baseline intertidal habitat loss, following the method outlined in Section 8.1 of this document using the Defra Metric 2.0 (Defra, 2019). The metric takes a habitat-based approach to determining a proxy biodiversity value. These habitats are converted into measurable 'biodiversity units'. These biodiversity units are the 'currency' of the metric. Since this document was released there has been a revision to the Defra metric to produce Metric 3.0. The guidance on the Natural England website states that users of the previous Biodiversity Metric 2.0 should continue to use that metric (unless requested to do otherwise by their client or consenting body) for the duration of the project it is being used for as they may find that the biodiversity unit values within metric 2.0 generates will differ from those generated by Biodiversity Metric 3.0.
- A1.7.3 Details on the baseline extent and condition of intertidal habitats as well as permanent and temporary habitat change are presented in Chapter 17 Marine and Coastal Ecology of the ES. Details of the construction and operation boundaries





of the scheme and the development footprint are provided in Chapter 5 Project Description of the ES.

A1.8 Ecological Baseline

- A1.8.1 As identified in the ES, mudflat and saltmarsh habitats are present in the intertidal within the study area. Within the Principal Application Site there is approximately 1.54 ha of mudflat and 1 ha of saltmarsh which would be lost due to the direct loss within the footprint of the wharf and the dredge footprint, potential loss due to scour protection (which is a worst-case scenario) and some potential loss which could occur as a result of hydrodynamic changes following dredging. To put the amount of loss in context, within The Haven, there is a total of 36 ha of mudflat and 18 ha of saltmarsh along the banks of The Haven where it narrows at the mouth. Within Lincolnshire, the saltmarsh area is given as 6000ha (Lincolnshire Biodiversity Partnership, 2011 - this may exclude the saltmarsh within The Haven which is estimated at 18ha (based on mapping using aerial imagery). However, as discussed below in Paragraph A1.7.3 the loss of saltmarsh would represent a loss of less than 0.02% of the saltmarsh resource within Lincolnshire. In recognition that any loss of saltmarsh habitat is not desirable however small an area, and the Applicant has undertaken a search for potential areas for habitat creation/restoration and is identifying opportunities for net gain.
- A1.8.2 The Intertidal mudflats in this area are relatively narrow and steep with a strip of rock placed between the mudflat and the saltmarsh transition zone. The flats support typical estuarine mudflat species and have been categorised as of good quality.
- A1.8.3 The Lincolnshire Biodiversity Action Plan (BAP) states that saltmarshes are in a good condition within the county. However, survey data does not reflect this assessment specifically for the saltmarsh within the Principal Application Area. A survey carried out in 2011 near the location of the proposed wharf for the Facility defined the saltmarshes as of poor quality due to the limited extent, low diversity and negligible zonation (Jacobs, 2011). This definition was confirmed by a survey carried out in 2014 (EA, 2014) and the site visit in October 2018 by Royal HaskoningDHV marine ecology staff. The poor quality of the saltmarshes generally in The Haven (which includes the location of the Facility) was also confirmed by the most recent monitoring survey carried out by the EA in 2017 (Holden, 2017). The 2017 document states "Under the Water Framework Directive, the saltmarsh ecological status is assessed based on its extent, zonation and species diversity. In both the 2011 and 2014 surveys Jacobs (2012) and Environment Agency (2016) stated that using this criteria they defined the saltmarsh as of poor quality. Given the survey findings the saltmarsh has been





entered into the assessment as being of poor condition. Comments have been received from Interested Parties regarding the status of the saltmarsh in the Principal Application Area (Area A) that would be lost and the fact that it should be upgraded to moderate condition and that it is priority habitat for Lincolnshire. Considering the comments received, it is acknowledged that the area adjacent to the Principal Application Site is a wider and more substantial habitat than the area within the Principal Application Site and therefore likely to have greater zonation but the area to be lost in the Principal Application Site is a narrow strip (approximately 15-25m wide) of higher marsh with very limited zonation. Natural England have undertaken a survey of the saltmarsh in the area during September 2021 and have provided the data from the survey that shows the species recorded within each quadrat and the locations of the quadrats. The survey data are in line with the survey results collated for the above reports and therefore, for the net gain calculation, and following the WFD characterisation, the saltmarsh quality has remained as of poor quality for the area to be lost but acknowledging that the saltmarsh in the adjacent area, where the HMA will be located, has a greater extent. Whilst it is acknowledged that saltmarsh is a priority habitat for Lincolnshire, the Biodiversity Action Plan for Lincolnshire (Lincolnshire Biodiversity Partnership, 2011) does not appear to recognise the saltmarshes along The Haven. The plan states that "all Lincolnshire saltmarshes are also within SPAs". The saltmarshes along the mid and upper sections of The Haven, including where the Principal Application Area is located, are not within an SPA. Given these considerations and the results of the surveys as discussed above, the assessment for biodiversity units incorporates poor quality saltmarsh within the Principal Application Site.

A1.8.4 The Application Site is not identified as an area of Strategic Importance for habitat creation by the Marine Management Organisation (MMO, 2009). The areas surrounding the Application Site are identified as potential habitat networks in the South East Lincs Local Plan (Wash Estuary Project 2011) and also the ReMeMaRe (Restore Meadows, Marshes and Reefs – an EA led initiative) Map. The network maps show potential, not actual, habitat networks that occur across the Plan's area.

Habitat Loss

A1.8.5 Direct loss of intertidal habitat will occur within the dredge footprint and, as a worst-case situation, areas of scour protection. There is the potential for indirect





habitat loss in the areas directly adjacent to the dredge zone, this area is assessed separately within this assessment.

Baseline Habitat Units

- A1.8.6 As described above, the proposed development is anticipated to result in direct and indirect habitat loss from the dredge zone and, potentially, direct habitat loss from scour protection. Baseline Habitat Units are presented against these categories for ease of assessment.
- A1.8.7 Given the above, the Baseline Habitat Units within the area are:
 - Mudflat in the dredge pocket = 30.42
 - Saltmarsh in the dredge pocket = 6.2
 - Mudflat at risk of indirect impact = 4.52
 - Saltmarsh at risk of indirect impact = 0.25
 - Saltmarsh under scour protection = 1.07
- A1.8.8 If the 10% net gain were to be achieved, then these values would require an offset for habitat creation of 3.1ha of mudflat and 2.3ha of saltmarsh (with assumptions of like-for-like in the localised area and of the same or improved quality). With increasing distance from the site, the amount of habitat required for offset would increase. It is recognised that like-for-like habitat offset would be required under the statutory requirement for net gain as saltmarsh and mudflat are recognised as being of high distinctiveness and opportunities have been sought for intertidal habitat initiatives.

Biodiversity Gains

A1.8.9 The next steps in the biodiversity net gain calculation involve further discussions to understand the biodiversity values that could be achieved through works in the area. In addition to the potential biodiversity net gain measures, work has been undertaken on the 'without prejudice' HRA derogation process which is also looking to identify opportunities for possible compensation sites, should they be required (if a decision is made that there is an Adverse Effect on Integrity (AEoI) on the designated sites). There is some cross over between the net gain and the possible compensation sites as the sites would provide numerous biodiversity gains, as well as providing roosting and foraging sites for birds. The Applicant has agreed to create the sites as either compensation, if this is needed, or if not required, they would still be undertaken as good practice for biodiversity net gain. Some of the measures put forward as biodiversity net gain are not considered to





be compensation measures. For example, the works on the Havenside LNR are not considered to be compensatory measures but do increase biodiversity.

A1.8.10 Opportunities for intertidal habitat creation or restoration were initially sought to provide like-for-like habitat offset. However, no opportunities were identified. To create intertidal habitats presents a number of challenges and would involve major works to ensure flood protection to surrounding land. For such a small area of loss of intertidal habitat the works needed for this would be out of proportion to the habitat loss. Other opportunities have been identified to improve the condition of the existing areas of saltmarsh within The Haven and this involves clearance of debris from the saltmarsh. Debris has been identified as an issue in a number of reports, including the saltmarsh monitoring undertaken for the EA (as discussed above), the Natural England survey work undertaken in September 2021 and in the Havenside Local Nature Reserve Management Plan. As discussed for the HMA above, debris clearance could be undertaken along other stretches of The Haven in order to improve a greater area of saltmarsh. The saltmarsh along The Haven is estimated at 18ha. Clearance of debris from this area would represent a habitat enhancement measure. To illustrate the issue of debris in this area, plates A.1.4 to A.1.7 provide examples of debris on the saltmarshes along The Haven taken in November 2021.









Plates A.1.4 to A.1.8 Debris within saltmarshes along The Haven (taken in November 2021)

A1.8.11 It is proposed that net gain value could be achieved through a number of additional measures as outlined below with various objectives. The key objective is to create wetland habitat for use by roosting, bathing and foraging wetland birds that have the potential to be affected by the proposed scheme. The key species are redshank, dark-bellied brent geese, black-tailed godwit, oystercatcher, turnstone,





lapwing and golden plover. Other species would also benefit from the works and there is also potential for aiming to provide some habitat that could be used by breeding redshank.

A1.8.12 Originally a meeting was held on the 13th October 2020 with the RSPB to discuss and develop options for habitat creation within the RSPB reserves that could act as biodiversity net gain to be provided as a result of the loss of saltmarsh and mudflat at the proposed development site (see Appendix A17.1.3 of the Habitats Regulations Assessment). Two options were discussed (habitat creation at Freiston Shore and habitat improvement at Frampton Marshes) but not confirmed. Subsequent discussions in September 2021 confirmed that these options would no longer be possible as part of the net gain for this project. Alternative options have therefore been sought and are listed below in **Table A1**. These potential initiatives have been investigated to understand their initial level of feasibility and discussions have been undertaken with the landowners to ensure their feasibility. The overall plan is to create a network of sites that could provide areas for waterbirds for roosting and bathing. These sites would provide refugia alongside The Haven but would be far enough from The Haven to minimise any disturbance from vessels. The sites would however be in close proximity to the existing roosting sites to ensure that the same populations of birds would be able to use them. The sites would be created within areas that are currently used for sheep grazing or as arable fields and therefore have minimal biodiversity value when compared to a more natural habitat. The creation of ponds and scrapes would be part of the plans with potential for managed grazing to retain an area of shorter grassland within the site. The roosting areas will be developed to provide suitable habitat for roosting waterfowl, particularly the species discussed above, including good lines of site, minimal areas for predators with good foraging areas nearby. Further details of the measures that would be undertaken on the Biodiversity Net Gain (BNG) / compensation sites are set out in the Without Prejudice Habitats Regulations Assessment Derogation Case: Compensation Measures (RHDHV, 2022).

Option Number	Option description	Objective
1	Potential for habitat management of areas within North Camp Prison, Boston to encourage birds to use the area, in line with the prison's objectives.	For BNG: To provide habitat areas for birds
2	Habitat reinstatement of overgrown freshwater habitat within the Havenside LNR. Pools located around the Pilgrim Fathers memorial are in need of clearing to open up the habitat.	For BNG: To reinstate freshwater habitats that could provide habitat for numerous species including roosting and foraging waterbirds.
3	Undertake survey and develop an up-to-date management plan for the Havenside LNR (the	For BNG:

Table A1 Potential biodiversity	net gain / without prejudice	compensation options





	current management plan is out-of-date). The management plan to include the BNG measures outlined above, removal of litter and dumped materials, and management of invasive species. The management plan should also include plans for user access and signage to promote respect for the habitats and species in the area.	To determine the need for management and identify the opportunities for enhancement or restoration of habitats in the LNR.
4	Removal of anthropogenic and wood debris where possible without damaging any habitat features (to be undertaken by hand) from within the saltmarsh along The Haven.	For without prejudice compensation or BNG: To improve the condition of the saltmarsh along The Haven.
5	Potential for creation of shallow scrapes and islands within agricultural fields within close proximity to The Haven to provide additional roosting and foraging habitat.	For without prejudice compensation or BNG: Potential for habitat for some bird species that use fields for roosting.
6	Potential for clearance of scrub or encroaching vegetation within specific saltmarsh habitats along The Haven following agreement with relevant stakeholders. It is recognised within the Lincolnshire Biodiversity Plan that inappropriate grazing levels can affect the development of mid and upper marsh.	For without prejudice compensation or BNG: To improve the condition of the saltmarsh along The Haven
7	Bird surveys have been undertaken around the mouth of The Haven covering approximately two years' worth of data so far. The knowledge gained from this survey work provides important information for the management of the SPA and Ramsar sites.	For BNG: Enhancing the knowledge base of bird usage and behaviour relating to disturbance.

- A1.8.13The calculation for biodiversity net gain is separate to the compensation requirement. The biodiversity net gain will include the loss of saltmarsh and mudflat habitat and will be balanced against the gain of habitat for the freshwater wetland sites. An initial calculation has been made based on this but does not include the gains for the Havenside LNR, saltmarsh debris clearance and the survey data that has been collated. The Metric for calculating the balance of biodiversity units does not enable calculation of such gains. The initial calculation has given the following results (measurements other than % are in habitat units (measurements in brackets are units calculated using Metric 3 for comparison):
 - On site baseline 42.46 (36.92)
 - On-site post intervention: -21.30 (-10.18)
 - Off-site baseline 127.29 (115.72)
 - Off-site post-intervention 286.43 (255.24)
 - Total net unit change 95.38 (92.42)





- A1.8.14Total net % change 224.64% (250.33%)The overall trading summary for the Metric 3 has not given a yes value in each category. In the high distinctiveness category the same habitat is not provided which gives a negative trading score.
- A1.8.15 The ongoing work to further develop the net gain sites includes survey work to assess the amount of work required to enable functioning habitat to be created and the design of the wetland features. The works proposed are all providing a BNG and would not adversely affect any designated sites or their features. Given the success of the creation of habitats already undertaken to develop the RSPB reserves in the vicinity of the sites it is expected that the habitats could be created and would provide biodiversity value and suitable habitat for waterbirds using the surrounding habitats.
- A1.8.16 The final LEMS secured by Requirement 6 in the draft DCO (document reference 2.1(3)) and proposed Condition 18 of the draft DML will include a report on the agreed offset measures, and will include details of:

The detailed result of the Defra biodiversity offsetting metric (having been discussed further with Natural England once this is possible to agree the calculation process) together with the offsetting value required, the nature of such offsetting and evidence that the off-setting value provides for the required biodiversity compensation, risk factors including temporal lag, long-term management and monitoring;

- Confirmation of the site or sites on which the compensation off-setting will be provided together with evidence demonstrating that the site or sites has/have been chosen in accordance with the prioritisation set out in the OLEMS; and
- Certified copies of the completed legal agreements securing the site or sites on which the compensation off-setting will be provided to enable enactment the biodiversity off-setting scheme and the long-term biodiversity off-setting management and monitoring plan.





A1.9 References

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Holden, E., 2017. Boston Barrier Tidal Project: 2017 Saltmarsh Survey Report, s.l.: Environment Agency

Jacobs, 2011. Boston Barrier Saltmarsh Surveys September 2011, s.l.: Environment Agency

Lincolnshire Biodiversity Partnership (2011) Lincolnshire Biodiversity Action Plan 2011 – 2020 (3rd Edition)

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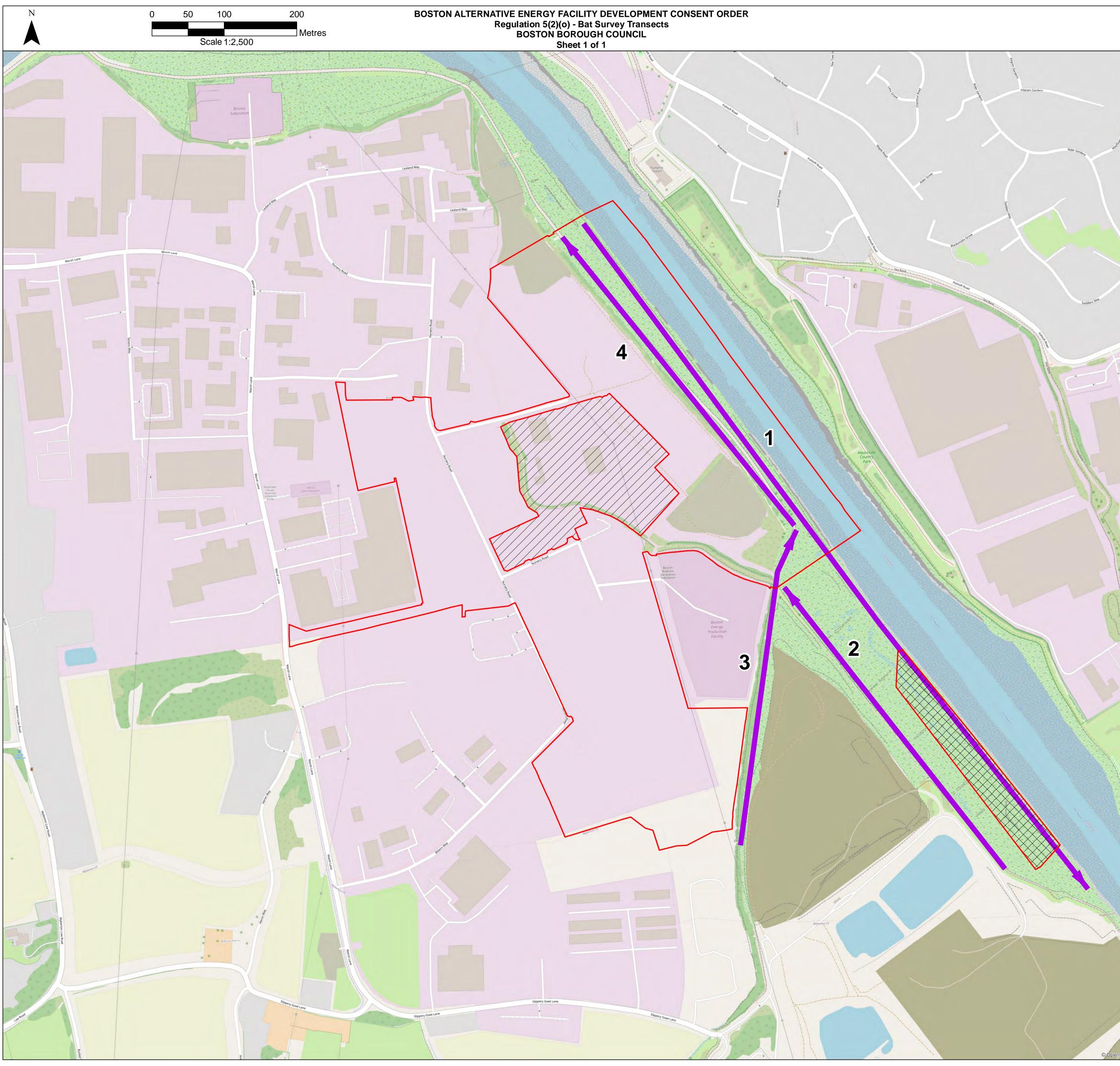
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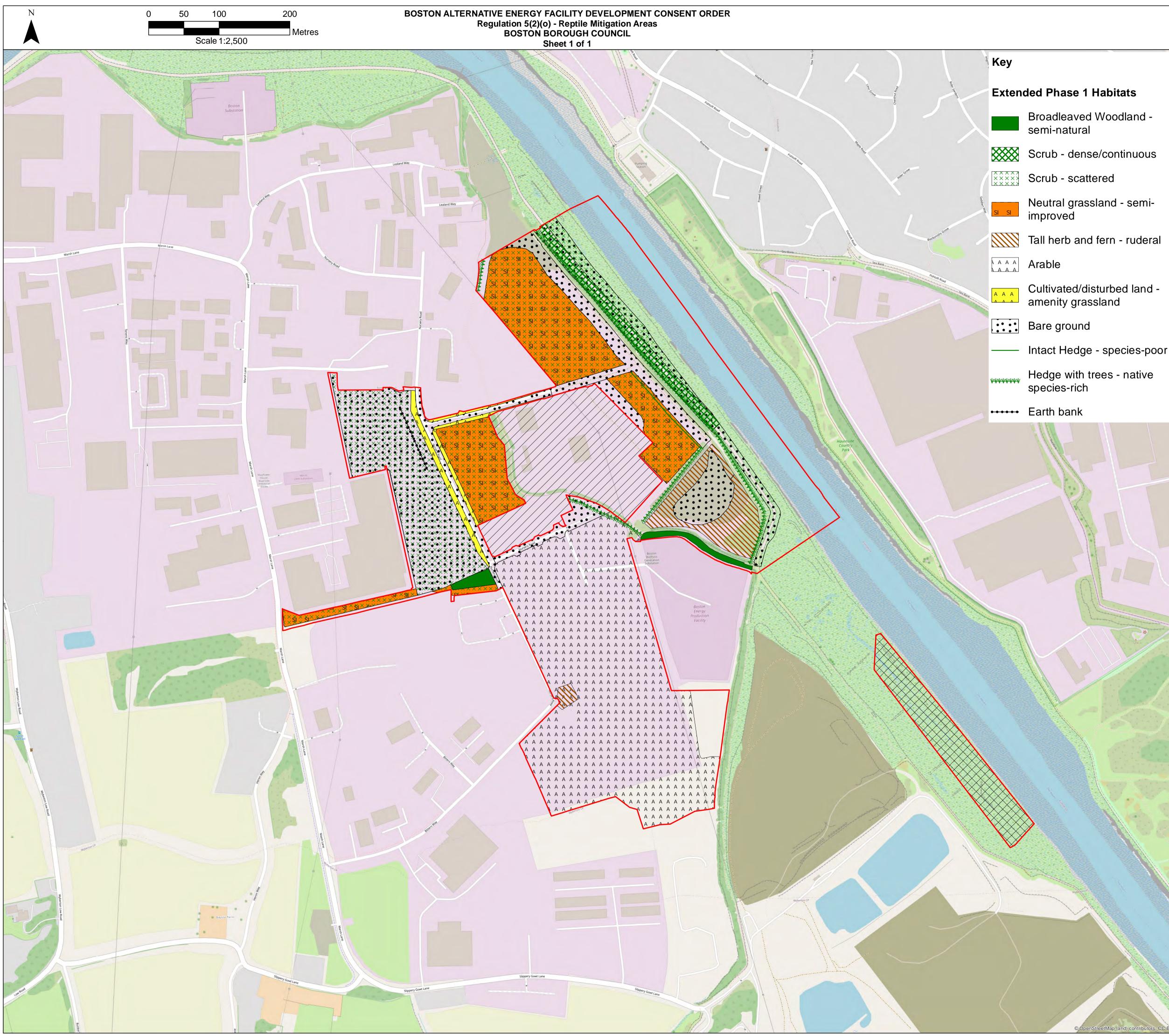
Appendix 2

Figures

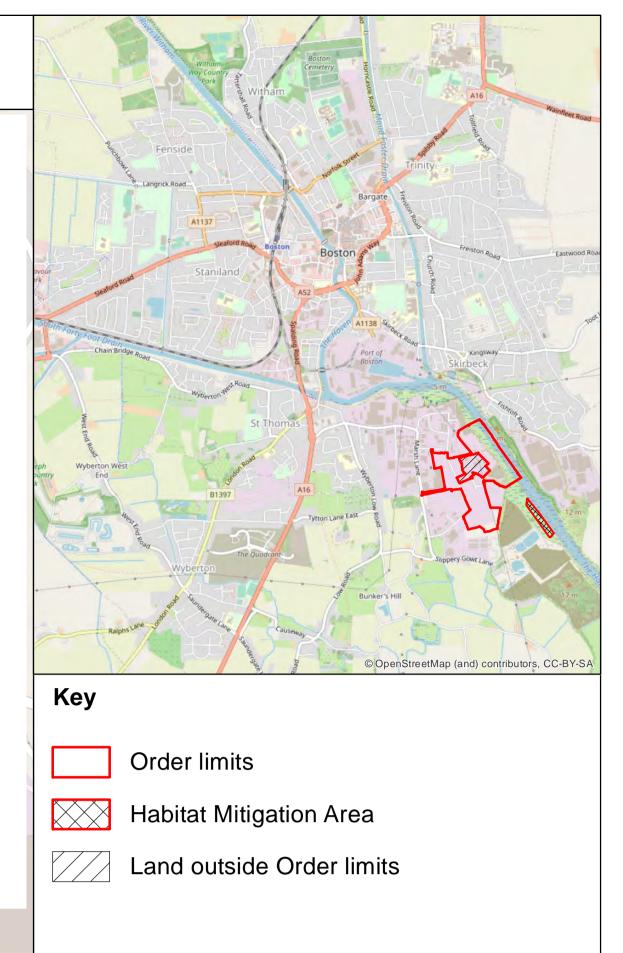




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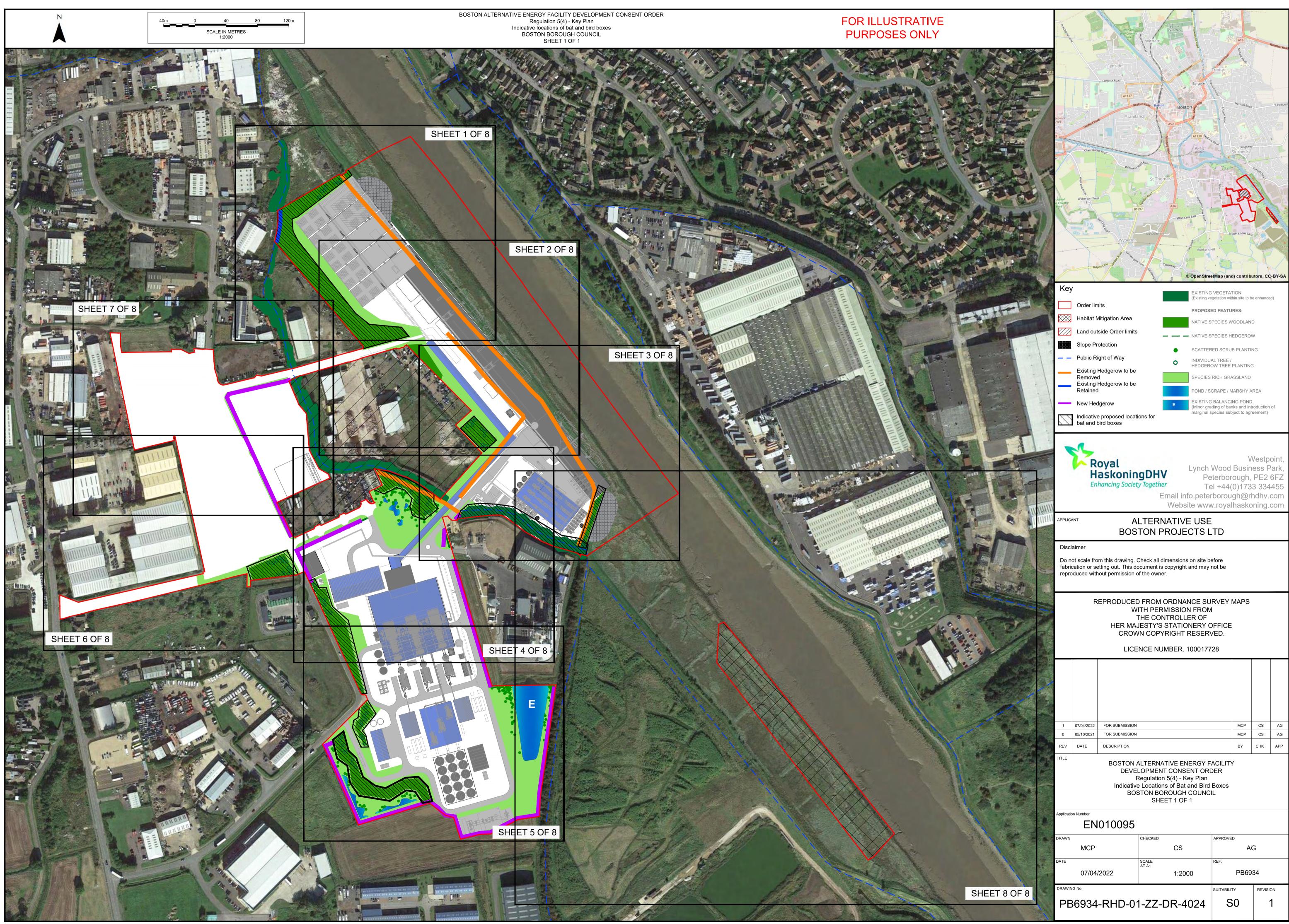
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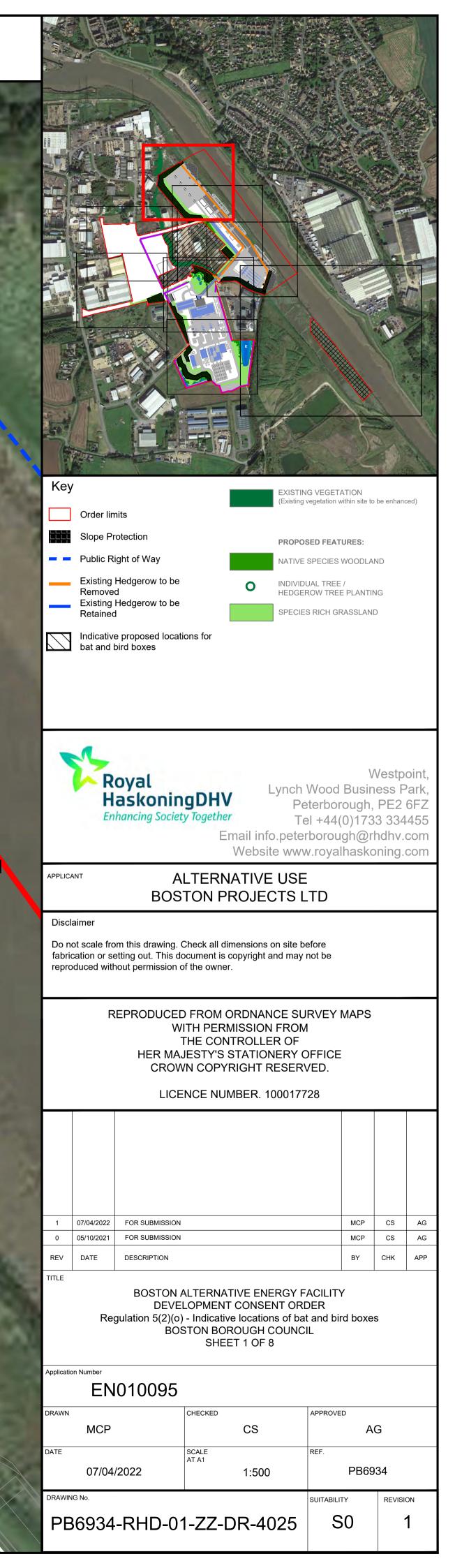
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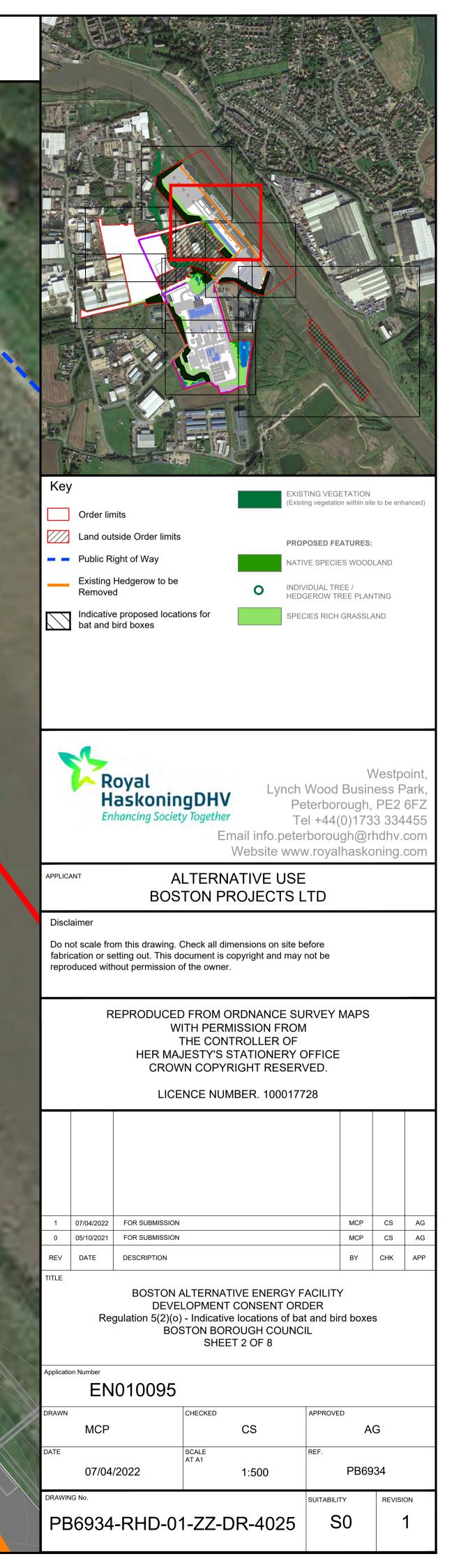


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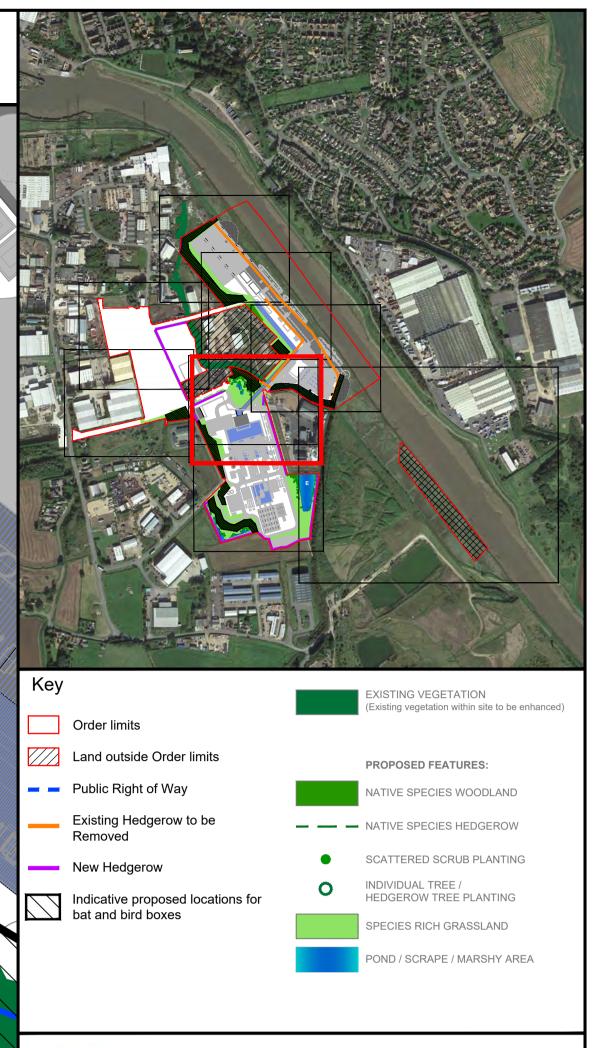
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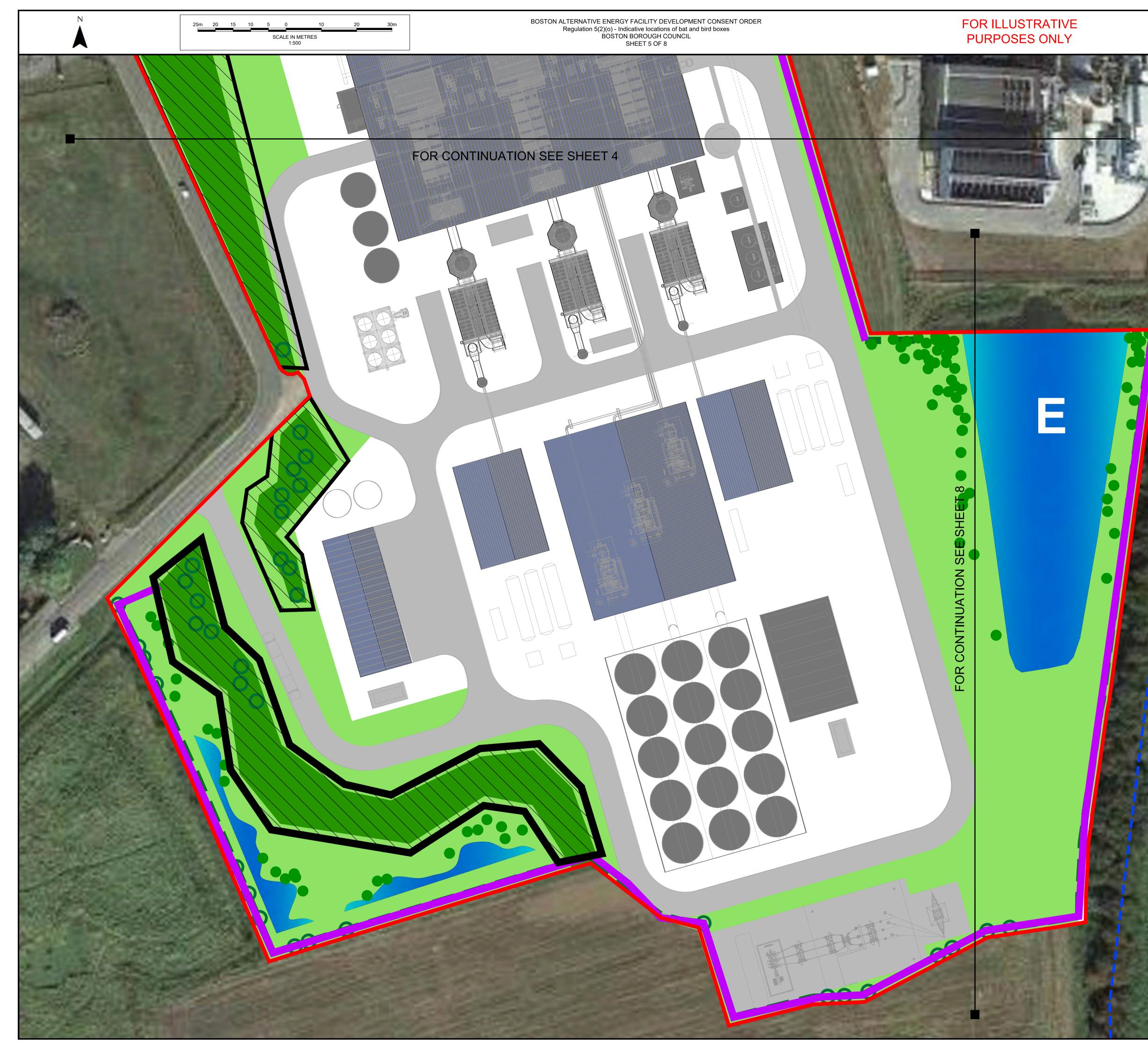
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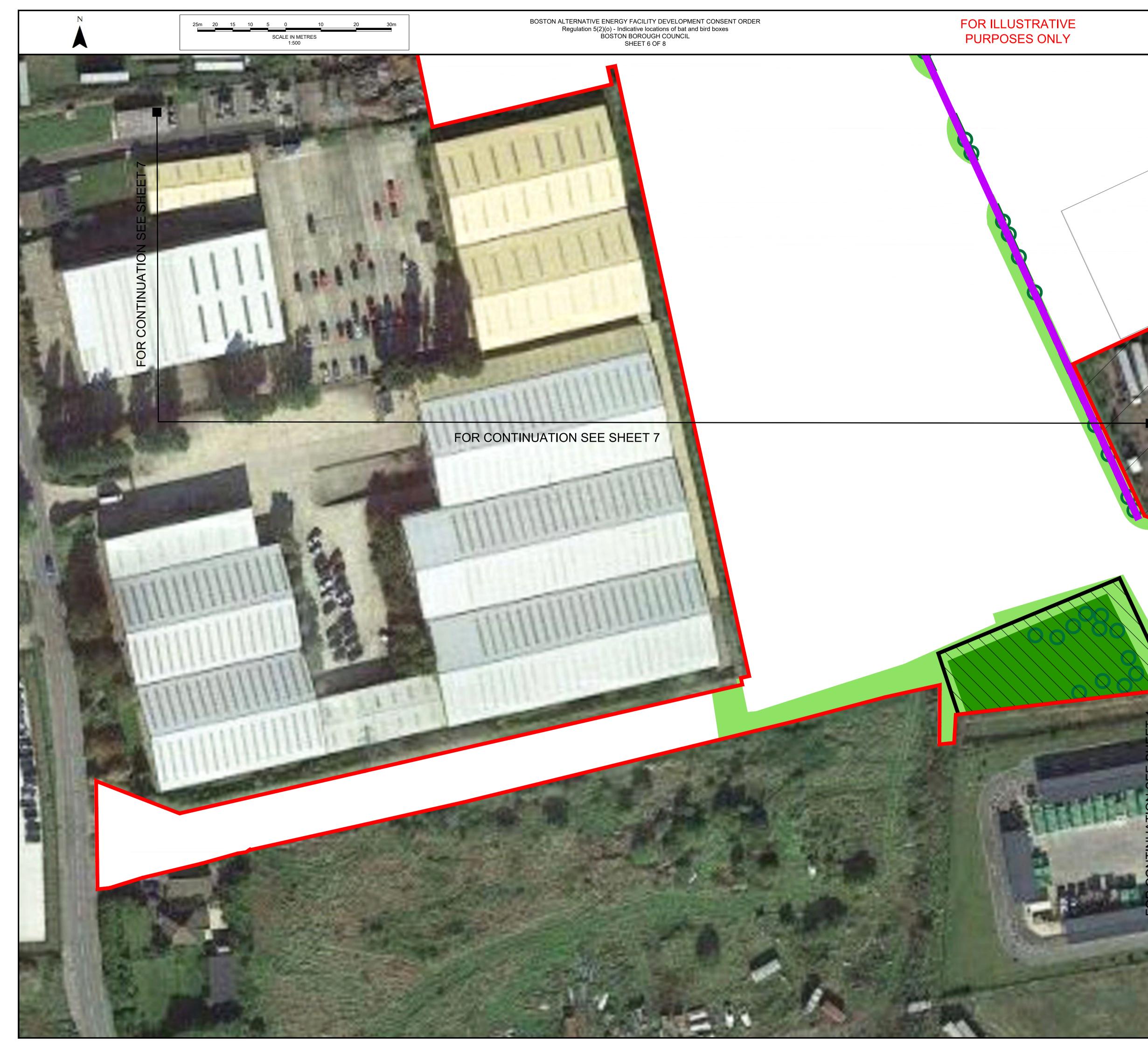
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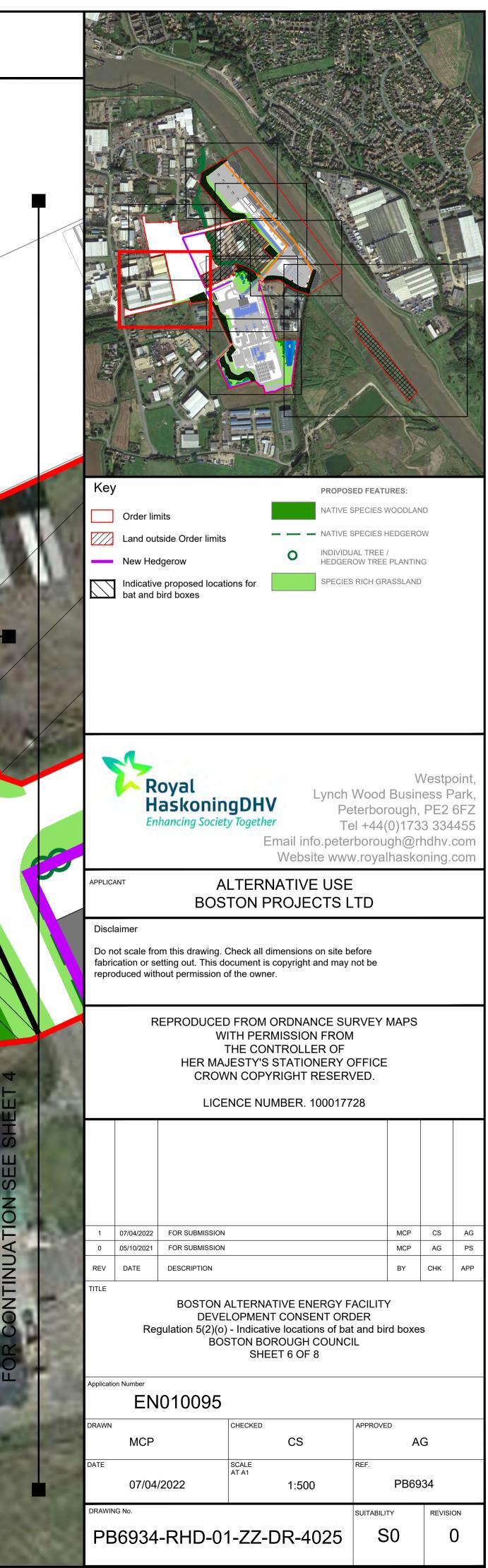
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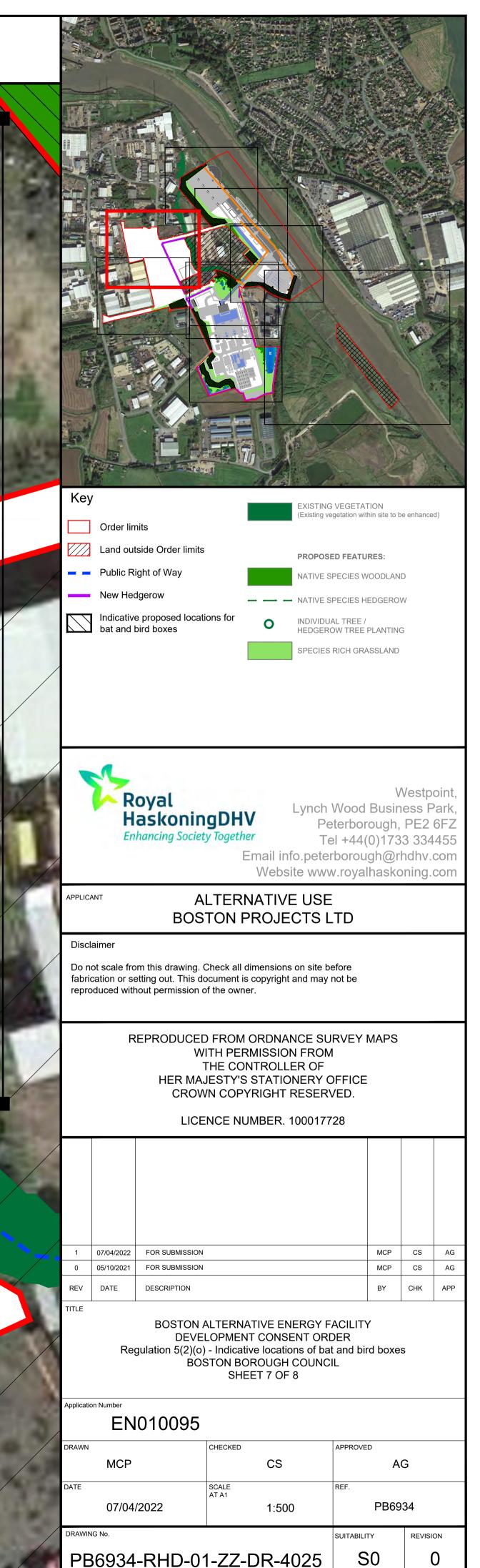
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